Municipalities Newfoundland and Labrador
1951 - 2026
75TH ANNIVERSARY

CONFERENCE TRADESHOW AND AGM 2026

ST. JOHN'S, NL
NOVEMBER 5 - 7, 2026

OFFICIAL CONFERENCE BOOK

Respectful Behaviour at MNL Activities

The open exchange of ideas, freedom of thought and expression, and productive debate are key to the objectives of Municipalities Newfoundland and Labrador (MNL). This requires an environment that embraces diversity and provides a safe, welcoming environment for all.

This applies to all MNL activities, event venues, and those attending MNL activities including:

- conferences, symposia, workshops and events sponsored, co-sponsored, or delivered in partnership with MNL;
- MNL member meetings, ancillary events and unofficial social gatherings;
- exchanges among committees or other bodies associated with MNL activities, publications, and communications sent through any MNL communication channels, including social media.

Expected Behaviour

We expect all participants in MNL activities to:

- Exercise consideration and respect in your speech and actions;
- Refrain from demeaning, discriminatory, or harassing behaviour and speech;
- Be mindful of your surroundings and of your fellow participants; and,
- Alert an MNL representative if you notice a dangerous situation, someone in distress, or violations of this policy, even if they seem inconsequential.

Unacceptable Behaviour

Unacceptable at any MNL activity is:

- Abuse: Any action directed at an individual that (a) interferes substantially with that person's participation; or (b) causes that person to fear for his/her personal safety. This includes threats, intimidation, bullying, stalking, or other types of abuse.
- Discrimination and/or Harassment: Any conduct that discriminates or denigrates an individual on the basis of race, ethnicity, religion, citizenship, nationality, age, sexual or gender identity, disability, or any other characteristic protected by law in the location where the MNL activity takes place.
- Sexual Harassment: Unwelcome sexual advances, requests for sexual favours, or other verbal/physical conduct of a sexual nature.
- Disrespectful conversations and behaviour
- Harassment can occur when there is no deliberate intention to offend. Be careful in the words that you choose. Harassment committed in a joking manner or delivered/expressed as a compliment still constitutes unacceptable behaviour. Remember that sexist, racist, and other exclusionary jokes can be offensive to those around you.

Please contact the MNL CEO, Mr. Rob Nolan, to advise of an issue or concerns that you may witness or experience at any MNL activity. rnolan@municipalnl.ca

Consequences of Unacceptable Behaviour

If a participant in an MNL activity engages in unacceptable behaviour, MNL reserves the right to take any action MNL deems appropriate. This may include but is not limited to:

- remove an individual from any MNL activity without warning or refund;
- prohibit an individual from participating in future MNL activities, including publishing in MNL media;
- exclude an individual from MNL leadership positions;
- exclude any individual from deriving other benefits from MNL activities; and,
- refer the matter to the appropriate authorities

Language Policy

Prejudice and discrimination may arise and be reinforced by our use of language, which may not be neutral and value-free. Words and phrases can be associated with apparently negative attitudes and may unwittingly give offence to people including members of groups that are subject to prejudice, harassment or discrimination.

Everyone is expected to seek to ensure that their written, spoken and electronically transmitted or published material does not contain language that may knowingly cause offence to others. Rather than be prescriptive about use of language, directors, staff, delegates and presenters are asked to exercise good judgment and be aware of common, inappropriate or offensive references to race, gender, disability, age, sexual orientation, or religion.

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We respectfully acknowledge that the land on which we gather is in traditional Mi'kmaq and Beothuk territory, and we also recognize the rich histories and cultures of the Innu, Inuit and their ancestors.

We will strive for respectful relationships with all peoples as we commit ourselves to collective healing, true reconciliation and the honouring of this beautiful land.

Welcome to the 2026 MNL Conference, Trade Show and AGM.

This year is especially meaningful as we gather to celebrate the 75th anniversary of Municipalities Newfoundland and Labrador. As President, I am incredibly proud to lead our organization during this milestone year and to reflect on the legacy of municipal leaders who have worked tirelessly to strengthen communities across our province. Their dedication, vision, and commitment have shaped the local governments we serve today.

For many years, I have had the privilege of attending MNL conferences, symposiums, and regional meetings. Through those experiences, I saw firsthand the value of bringing municipal leaders together to learn, collaborate, and advocate for the issues that matter most to our communities. That spirit continues to be at the heart of this conference.

Whether you are a long-time attendee or joining us for the first time, I encourage you to make the most of every opportunity over the next few days. Attend sessions, engage with presenters, visit our Trade Show, and connect with colleagues from across Newfoundland and Labrador. While the educational sessions provide valuable tools and knowledge, some of the most meaningful learning happens through conversations with fellow municipal leaders who share their experiences, successes, and challenges.

This conference offers an opportunity to return home inspired, equipped with new ideas, and ready to bring fresh perspectives back to your council table. It is also a chance to build relationships, strengthen networks, and celebrate the important work being done in communities of every size throughout our province.

As we commemorate MNL's 75th anniversary, I hope you will join us in celebrating our shared accomplishments while looking ahead to the future of local government in Newfoundland and Labrador. Together, we can continue building strong, vibrant, and resilient communities for generations to come.

Thank you for being part of this special occasion. I look forward to learning, connecting, and celebrating with you throughout the conference.

Councillor Amy Coady,
MNL President

Welcome to St. John's for the 2026 Municipalities Newfoundland and Labrador Conference.

It is a pleasure to host this year's event and to join in celebrating MNL's 75th anniversary, a remarkable milestone that reflects decades of leadership, collaboration, and advocacy on behalf of municipalities throughout Newfoundland and Labrador.

The City of St. John's is proud to be an engaged member of MNL, and I encourage municipalities of all sizes to take advantage of the many opportunities the organization provides. MNL plays a vital role in supporting the municipal sector through resources, professional development, networking, and strong advocacy on the issues that matter most to our communities.

This conference provides an important opportunity to learn from one another, share challenges and successes, and build connections with colleagues from across the province. Through insightful presentations, engaging discussions, and meaningful networking, we can continue charting a strong path forward for municipalities and the people we serve.

While you are here, I encourage you to take some time to experience all that St. John's has to offer. From our vibrant arts and culture scene and renowned local cuisine to our rich history, stunning coastal landscapes, and warm hospitality, I hope you will enjoy exploring our city and connecting with the community that is proud to welcome you.

I wish you a productive, rewarding, and enjoyable conference. Welcome to St. John's, and congratulations to MNL on 75 years of service to municipalities across our province.

Mayor Danny Breen

As Premier of Newfoundland and Labrador, I am delighted to extend a warm welcome to all participants and delegates attending the 2026 Municipalities Newfoundland and Labrador Conference, Trade Show and Annual General Meeting.

This year marks 75 years of municipal progress while gaining knowledge and making connections essential to effective, meaningful municipal work. Congratulations!

This year's conference theme, "Community. Connections. Progress.", shows what we can achieve when we work together. Strong communities are built by people who show up for one another. Our government is proud to work with you, our municipal leaders, and with Municipalities Newfoundland and Labrador to help every region of our province grow sustainably and have access to the essential services all of us rely on.

Newfoundland and Labrador is at a turning point in history. As our government works to make communities safer, we know how important your role is. You are often the first to see challenges that residents face, and the first to act. Thank you for your dedication, leadership and commitment to your communities. Every day, you help shape the future of our province.

We will listen to you, support you, and help you put the local solutions your communities need into place. Together, we will make sure every Newfoundlander and Labradorian shares in our province's progress, and that no one is left behind.

I wish you an inspiring and productive conference. Let's keep building a brighter future for our communities, for all of us.

Hon. Tony Wakeham
Premier of Newfoundland and Labrador

It is my pleasure to welcome all delegates to St. John's for the 75th Municipalities Newfoundland and Labrador Conference, Trade Show and Annual General Meeting.

Thank you for the work you do as municipal leaders. Every day, you serve your residents and help make your communities stronger, safer, and better places to live. Your work matters, and it is deeply valued.

As the Minister of Municipal and Community Affairs, I am committed to working side by side with our cities and towns. Together, we will build resilient and sustainable communities in every corner of Newfoundland and Labrador, for all of us.

I also look forward to our continued partnership with Municipalities Newfoundland and Labrador to ensure that every municipality has the support and resources it needs to thrive.

I wish you a great conference, filled with fresh ideas, new connections, and inspiration to bring home to your communities. Happy 75th Anniversary!

Hon. Barry Petten
Minister of Municipal and Community Affairs

MNL Board of Directors

President
Amy Coady
Councillor,
Grand Falls-Windsor

Vice President
Isabelle Fry
Councillor,
Mount Pearl

Labrador Director
Debbie Hawes
Councillor, Wabush

Northern Director
Dale Colbourne
Mayor,
St. Lunaire-Griquet

Western Director
Cynthia Downey
Deputy Mayor,
Stephenville Crossing

Eastern Director
Keith Keating
Councillor, Marystown

Central Director
Vacant

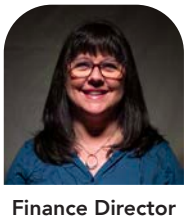
Avalon Director
Nicole Kieley
Deputy Mayor
Mount Pearl

Small Towns Director
Lynn Ellsworth
Councillor
Roddickton-Bide Arm

Urban Municipalities Director
Craig Scott
Mayor, Torbay

St. John's Director
Danny Breen
Mayor, St. John's

Human Resources Director
Alex Gibson



Finance Director
Michele Peach

Law Director
Jonathan Dale

MNL Staff

Chief Executive Officer
Rob Nolan

Director of Programs
Ben Noseworthy

Director of Advocacy and Communications
Alexis Foster

Finance and Administration Officer
Renee Sharpe

Community Collaboration Officer
Kathleen Parewick

Engagement Officer
Wendolyn Schlamp

Communications and Marketing Officer
Tobias Romaniuk

Program Coordinator, Housing and Tomorrow's Towns
Rudy Norman

Program Coordinator, Financial Management Support
Kim Noseworthy

Regional Economic Development Facilitator
Bojan Furst

Regional Economic Development Facilitator
Abdul-Latif Alhassan

Regional Adaptation Coordinator
Gillian Davis

Regional Adaptation Coordinator
Saif Sayeedi

Regional Adaptation Coordinator
Brittney Garcia

AGM Agenda

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Moment of Silence
Introduction of Parliamentarian and Adoption of Standing Rules
Approval of the Minutes of the 75th Annual General Meeting
President's Report
Chief Executive Officer's Report
Strategic Plan presentation
Finance Report and Adoption of 2025 Audited Financial Statements
Advocacy Report
Membership Report
2026 Resolutions
Election of Officers
Concluding Motions and Adjournment

Land Acknowledgment

We respectfully acknowledge that the land on which we gather is in traditional Mi'kmaq and Beothuk territory, and we also recognize the rich histories and cultures of the Innu, Inuit and their ancestors.

We will strive for respectful relationships with all peoples as we commit ourselves to collective healing, true reconciliation and the honouring of this beautiful land.

2026 Standing Rules for the MNL Annual General Meeting

Robert's Rules of Order have been adopted as the parliamentary authority for MNL and shall apply in all instances except when Standing Rules are approved specifically for a particular occasion such as an Annual Meeting/Conference. The purpose of Standing Rules is to facilitate the conduct of business during a specific occasion.

The Standing Rules of this Annual General Meeting of Municipalities Newfoundland and Labrador, if adopted, will apply to this Annual General Meeting only. These rules do not conflict with the By-laws of the organization, but they involve modifications of rules contained in the parliamentary authority (Robert's Rules of Order) prescribed by the bylaws.

The standing rules of an Annual General Meeting contain both parliamentary rules relating to the conduct of business, and non-parliamentary rules, so that in some ways they resemble a combination or a special rule of order. Their effect expires at the close of the session where they are adopted.

A two-thirds majority vote at the Annual General Meeting is required to adopt, suspend or amend these Standing Rules.

MNL will be using digital voting systems for board elections during this Annual General Meeting (Intelivote) and a voting card for the 2025 Resolutions Session and Annual General Meeting proceedings. If in the event that the electronic system malfunctions for the election of officers, we will revert to using a secret ballot process.

Voting Delegates will receive an email from Intelivote with a PIN for voting online or via telephone for the election of officers. In addition, Voting Delegates will receive a voting card for voting on resolutions and Annual General Meeting proceedings.

ANNUAL GENERAL MEETING

I – 1
Parliamentarian: The Board shall appoint a parliamentarian for each Annual Meeting.

I – 2
The Parliamentarian is a consultant who advises the president and other officers, committees, and members on matters of parliamentary procedure. The parliamentarian's role during a meeting is purely an advisory and consultative one – since parliamentary law gives to the chair alone the power to rule on questions of order or to answer parliamentary inquiries.

I – 3
Motions and Voting: Voting delegates in possession of voting credentials shall be allowed to make and second motions and to vote on motions.

I – 4
Speaking: All delegates shall be allowed to speak to motions.

I – 5
Opening Debate: The debate shall open with the mover of the motion or resolution and this delegate shall close debate once he or she has spoken for a second time on the motion or resolution.

I – 6
Order of Debate: The debate shall commence with a speaker for the motion or resolution, followed by a speaker against the motion or resolution. This order shall continue until there are no further speakers or until the mover of the motion or resolution speaks for a second time, whichever comes first.

I – 7
Lack of Contrary-minded Opinion: If two consecutive delegates speak in favour or against a motion or resolution without a delegate expressing a contrary view, then debate on the motion or resolution shall cease.

I – 8
Decorum of the Debate: Delegate shall only address new points in the debate while speaking and shall not only reiterate the points of a previous speaker. All delegates shall refrain from preambles when speaking.

RESOLUTIONS SESSION

II – 1
Resolutions: The Resolutions Session of MNL is a forum to address and support the concerns of member councils.

Resolutions were accepted by the MNL Advocacy Committee from member municipalities leading up to the Annual General Meeting, as prescribed in the MNL Bylaws.

Each resolution published is deemed to be duly moved and seconded by the originating municipality or other MNL meetings and will be read aloud. A representative from the sponsoring municipality, or regional meeting, or MNL Board will be given the first opportunity to speak.

CLASSIFICATION OF RESOLUTIONS

The MNL Advocacy Committee is responsible for reviewing each resolution, determining whether the issue is municipal in nature, and recommending how MNL can best lobby for the issues identified.

MNL has a Resolutions Classification system that allows each resolution to be assessed and given one of three priority levels. These levels help the committee and board determine which resolutions are most important and require more attention. The three priority levels are as follows:

Category A – Core Municipal Issues

These are resolutions that are the direct responsibility of, or directly affect, municipal councils. These resolutions, if approved, will be aggressively researched, and pursued by the MNL Advocacy Committee as priorities and the findings communicated back to the membership.

Example of a Category A Resolution: Resolution seeking legislative measures to allow for the more effective collection of tax. Tax collection is an essential component to local government, and therefore, it is a category "A" resolution.

Category B – Issues not within Municipal Jurisdiction

These resolutions are those that are not a direct municipal responsibility but have some impact on municipalities. These, if adopted, will be dealt with by an appropriate level of research and a letter outlining our position on the resolution once category "A" resolutions have been addressed.

Example of a Category B Resolution: A resolution lobbying for the paving of the Trans-Labrador highway. This is an important issue for municipalities in Labrador, as it improves healthcare, communications, and economic development. Nonetheless, municipalities have no direct control over such transportation issues.

Category C – Non-Municipal Issue

These resolutions would be reviewed by the membership and considered at the AGM. If adopted, the membership's strong support for the issue would be noted in news releases and letters but will not be aggressively researched by the MNL Advocacy Committee.

Example of a Category C Resolution: Mandatory winter tires for all vehicles driven in the winter in the province. This may be an example of an important idea; however, it has no direct impact on the municipal sector and is beyond a municipality's jurisdiction.

All resolutions and their classifications will be approved by the Board of Directors. The Advocacy Committee will make recommendations to the MNL Board of Directors on whether a submitted resolution meets MNL's procedures for resolutions and will contact the resolution's sponsor for any further information.

The MNL Advocacy Committee will provide comments to the membership for each resolution.

Members, if they disagree with the classification given to a particular resolution, may vote to change the classification of the resolution at the Resolutions Session. A two-thirds majority of the voting delegates is required to change the classification given to a resolution. A motion to change the classification shall be made prior to any debate or discussion on the resolution.

The Advocacy Committee shall review all resolutions to ensure:

(1) That the resolution would not have a negative impact on any municipality or region;

(2) That the resolution is relevant;

(3) That the resolution is properly worded. For example, it is improper to resolve 'that the act clearly state…', it should be worded 'resolve that the Government be asked to re-word the act to state…', and

(4) That they are logical and clearly stated.

II – 2
Resolutions must be submitted in a timely manner; late Resolutions shall not be considered. An emergency resolution will only be considered with the approval of the Board of Directors.

II – 3
Speaking to Resolutions: All delegates shall be allowed to speak to motions.

II – 4
Opening Debate: The debate shall open with the mover of the motion or resolution and this delegate shall close debate once he or she has spoken for a second time on the motion or resolution.

II – 5
Order of Debate: The debate shall commence with a speaker for the motion or resolution, followed by a speaker against the motion or resolution. This order shall continue until there are no further speakers or until the mover of the motion or resolution speaks for a second time, whichever comes first.

II – 6
Lack of Contrary-minded Opinion: If two consecutive delegates speak in favour or against a motion or resolution without a delegate expressing a contrary view, then debate on the motion or resolution shall cease.

II – 7
Decorum of the Debate: Delegate shall only address new points in the debate while speaking and shall not reiterate the points of a previous speaker. All delegates shall refrain from preambles when speaking.

II – 8
Resolution Voting: Only Voting Delegates in possession of voting credentials shall be allowed to vote.

ELECTION OF OFFICERS

III -1
Conducting Elections: The election of officers shall be conducted by an Elections Committee. This committee will be chaired by the Chief Executive Officer of Municipalities Newfoundland and Labrador.

III – 2
Candidates: The Chair of the Elections Committee shall announce the names of the candidates.

III – 3
Delegates; The Chair of the Elections Committee shall provide the names of eligible delegates.

III – 4
Speeches: Candidates nominated for the positions available shall be given the opportunity to provide a recorded or written message to delegates in advance of the AGM and election of officers.

III – 5
The Election of Officers shall be determined by a Plurality Vote. Voting delegates in possession of voting credentials shall be permitted to vote online or via telephone through Intelivote.

III – 6
Procedure to follow in the event of a tie vote:

Tie of Two:

In a case where there is a tie between two candidates, there shall be up to an additional two votes. If the tie is not broken after the additional votes, the Chair of the Elections Committee shall break the tie using the following procedure:

a) write the names of the two candidates on separate, identical blank sheets of paper;

b) fold the sheets of paper in an identical manner so that the names are concealed;

c) deposit them in a receptacle and withdraw one sheet; and,

d) the name of the candidate whose names appears on the sheet shall be declared the winner.

Tie of Three or More:

In a case where there is a tie of three or more, there shall be up to an additional two votes. If the tie is not broken after the additional votes, the Chair of the Elections Committee shall break the tie using the following procedure:

a) write the names of the candidates on separate, identical blank sheets of paper;

b) fold the sheets of paper in an identical manner so that the names are concealed;

c) deposit them in a receptacle and withdraw two sheets; and,

d) declare the names of the two candidates whose names appears on the sheets.

e) the candidate(s) whose name(s) was (were) not drawn will be dropped from the ballot.

III – 7
Scrutineer: Each candidate shall be permitted to have one scrutineer observe the voting process. A list of eligible voters (community names) will be provided in advance of the Annual General Meeting. As communities vote, their name(s) will be removed from the list. The scrutineer will receive an updated list at the beginning of each day that votes are being cast.

III – 8
Results: The results of the voting will be made available to scrutineers on behalf of candidates. Final results will be announced before the conclusion of the Annual General Meeting.

III – 9
Destroying Ballots (if using): The Chair of the Elections Committee shall entertain a motion to destroy the ballots after declaring the results of the election. Once the successful candidate is announced, the vote count results will be destroyed. Note: The Board of Directors consist of the President, Vice President, Immediate Past President and Directors representing, Urban Towns, Small Towns, Central, Western, Labrador, Eastern, Avalon, Northern and St. John's. The Immediate Past President remains on the Board for a one-year period following their term as President. The Director representing St. John's is determined by the St. John's City Council. Professional director positions for law, human resources, and finance are appointed following a vote of approval by members.

Municipalities
Newfoundland and Labrador

75th Annual General Meeting
Nov 20-22, 2025, Corner Brook, NL
MINUTES

Thursday, November 20, 2025

1. Call to Order

President Amy Coady (Councillor, Grand Falls-Windsor) called the 75th Annual General Meeting (AGM) of Municipalities Newfoundland and Labrador (MNL) meeting to order and read the Land Acknowledgement.

2. Adoption of 2025 AGM Agenda

Motion 01-AGM-2025	Motion to adopt the Agenda as presented Moved by Dale Colbourne, Deputy Mayor, St. Lunaire-Griquet Seconded by Craig Scott, Mayor, Torbay
Result	Motion carried

3. Introduction of Parliamentarian

President Amy Coady introduced Tammy Davis, Executive Director of Professional Municipal Administrators, who will serve as Parliamentarian for MNL's 2025 AGM.

4. Adoption of Standing Rules

President Amy Coady called for a motion to adopt the Standing Rules as presented in the 2024 Conference Booklet.

Motion 02-AGM-2025	Motion to adopt Standing Rules are presented Moved by Lynn Ellsworth, Councillor, Roddickton-Bide Arm Seconded by Danny Breen, Mayor, St. John's
Result	Motion carried

5. Elections Overview

CEO Rob Nolan provided an overview of the 2025 elections process.

Saturday, November 22, 2025

6. Opening Remarks

President Amy Coady noted that the meeting had been officially called to order on Thursday, Nov 20, 2025, and provided brief opening remarks.

7. Moment of Silence

President Amy Coady called for a moment of silence to remember our colleagues that have been lost since the last Annual General Meeting.

8. Approval of the Minutes of the 74th (2024) Annual General Meeting

Motion 03-AGM-2025	Motion to approve the Minutes of the 2024 AGM of MNL as presented Moved by Charlene Duff, Deputy Mayor, Humber Arm South Seconded by Sheralyn Rumbolt, Mayor, Norris Point
Result	Motion carried

9. Address by Federation of Canadian Municipalities

President Amy Coady introduced Marc Doret, 3rd Vice President, Federation of Canadian Municipalities, who delivered remarks to delegates.

10. President's Report

President Amy Coady delivered her remarks to members. The full President's Report included in the 2025 Conference Booklet.

11. Chief Executive Officer's Report

CEO Rob Nolan delivered his report. The full CEO Report was included in the 2025 Conference Booklet.

12. Finance Report and Adoption of 2023 Audited Financial Statements

Michele Peach, Financial Director with Municipalities NL Board of Directors, delivered the 2024 Finance Report. The complete 2024 Audit and Finance Report was included in the 2025 Conference Booklet.

Motion 04-AGM-2025	Motion to accept the audited 2024 financial statements as presented Moved by Jamie Neville, Mayor, Placentia Seconded by Cynthia Downey, Deputy Mayor, Stephenville Crossing
Result	Motion carried

13. Appointment of Auditor

Motion 05-AGM-2025	Motion to appoint Harris & Ryan as MNL's auditors for 2026 Moved by Cindy Dobbin, Mayor, Upper Island Cove Seconded by Jim Layden, Councillor, Victoria
Result	Motion carried

14. Advocacy Report

Mayor Craig Scott (Torbay), Urban Municipalities Director with Municipalities NL Board of Directors, delivered the 2025 Advocacy Report. The full report was included in the 2025 Conference Booklet.

Motion 06-AGM-2025	Motion to accept the Advocacy Committee Report as presented Moved by Gertie Canning, Mayor, Wabush Seconded by Lisa Lucas, Mayor, Stephenville Crossing
Result	Motion carried

15. Membership Report

Councillor Lynn Decker-Ellsworth, Small Towns Director with Municipalities NL Board of Directors, delivered the 2025 Membership Report. The full report was included in the 2025 Conference Booklet.

Motion 07-AGM-2025	Motion to accept the Membership Committee Report as presented Moved by Bert Pomeroy, Mayor, Happy Valley-Goose Bay Seconded by Jim Hancock, Deputy Mayor, Botwood
Result	Motion carried

16. Resolutions Session

Jonathan Dale, Legal Director with Municipalities NL Board of Directors, chaired the resolutions session. Each resolution was discussed and voted on by the voting delegates present; below are the results of the session.

Resolution 1-2025	**1-2025 - Volunteer Firefighter Remuneration** - Submitted by Town of St. Lunaire-Griquet - Michelle Tucker, Mayor, St. Anthony made the motion - Jim Layden, Victoria seconded the motion - Friendly amendment moved by Deanna Hutchings, Mayor, Cow Head to remove word "active"	CARRIED (with 1 abstention)
Resolution 2-2025	**2-2025 - Preventing Harassment of Municipal Elected Officials and Staff** - Submitted by MNL Board of Directors - Jonathan Dale from MNL Board of Directors made the motion - Kim Churchill, Councillor, Portugal Cove-St. Philips seconded the motion	CARRIED (Unanimously)
Resolution 3-2025	**3- 2025 Strengthening Support and Accountability for Municipal Code of Conduct Processes** - Submitted by MNL Board of Directors - Jonathan Dale from MNL Board of Directors made the motion - Cynthia Downey, Deputy Mayor, Stephenville Crossing seconded the motion	CARRIED (with 16 opposed)
Resolution 4-2025	**4-2025 Funding Eligibility for Risk Mitigation Pre-Work in Municipal Infrastructure Projects** - Submitted by Town of Paradise - Sheldon Antle, Councillor, Paradise made the motion - Mayor Sheralyn Rumbolt, Norris Point seconded the motion	CARRIED (Unanimously)
Resolution 5-2025	**5- 2025 Mandatory Criminal Record and Vulnerable Sector Checks for Town Councillors under the TLSDA** - Submitted by Town of Humber South Arm - Erica Humber-Shears, Mayor, Humber Arm South made the motion - Linda Chaisson, Mayor, Corner Brook seconded the motion - Jennifer Anderson, LBMCOC, moved a friendly amendment that the Criminal Record Check and Vulnerable Sector Check take place "before being elected/before running": amendment accepted	DEFEATED
Resolution 6-2025	**6-2025 - Review of Municipal Elections Act** - Submitted by City of Mount Pearl - Nicole Kieley, Deputy Mayor, City of Mount Pearl made the motion - Tony Keats, Mayor, Dover seconded the motion	CARRIED (Unanimously)
Resolution 7-2025	**7-2025 - Reimbursement of Municipal Campaign Expenses** - Submitted by City of Mount Pearl - Mark Rice, Councillor, City of Mount Pearl made the motion - Deanna Hutchings, Mayor, Cow Head seconded the motion	CARRIED (with 6 opposed)

Resolution 8-2025	**8-2025 - Regulation of E-Bikes** - Submitted by City of Mount Pearl - Mark Rice, Councillor, City of Mount Pearl made the motion - Clifford Bursey, Deputy Mayor, Irishtown-Summerside seconded the motion	CARRIED (with 35 opposed)

17. Election of Officers

President Amy Coady called for a motion to approve the slate of professional directors as presented.

Motion 11-AGM-2025	Motion to approve the slate of professional directors as presented on page 58 of the booklet (i.e. Finance Director, Michelle Peach; Legal Director, Jonathan Dale; and Human Resources Director, Alex Gibson) Moved by Lenny Tiller, Councillor, Stephenville Seconded by Cynthia Downey, Deputy Mayor, Stephenville Crossing
Result	Motion carried

CEO Rob Nolan (Chief Electoral Officer) reported results of the election for board positions. The results were as follows:

- President: Amy Coady, Grand Falls-Windsor (acclaimed)
- Vice President: Isabelle Fry, Mount Pearl
- Urban Municipalities Director: Craig Scott, Torbay (acclaimed)
- Small Towns Director: Lynn Decker-Ellsworth, Roddickton-Bide Arm
- Labrador Director: Debbie Hawes, Wabush (acclaimed)
- Avalon Director: Nicole Kieley, Mount Pearl
- Western Director: Cynthia Downey, Stephenville Crossing

Motion 12-AGM-2025	Motion to destroy paper ballots used for Western Director vote Moved by Lenny Tiller, Councillor, Stephenville Seconded by Mark Rice, Councillor, Mount Pearl
Result	Motion carried

18. Concluding Motions and Adjournment

President Amy Coady gave closing remarks. The AGM was officially adjourned at 5:05 PM.

Motion 13-AGM-2025	Motion to adjourn the AGM Moved by Linda Chaisson, Mayor, Corner Brook Seconded by Erica Humber-Shears, Mayor, Humber Arm South

Result	Motion carried

A Year of Connection, Advocacy and Community

As we gather in St. John's to celebrate the 75th anniversary of Municipalities Newfoundland and Labrador, it is an opportunity not only to look back on the year behind us, but to reflect on the journey that brought us here.

Amy Coady,
MNL President

In 1951, representatives from 17 towns came together to form what would become Municipalities Newfoundland and Labrador. Seventy-five years later, MNL represents 269 municipalities and 5 Inuit Community Governments from across Newfoundland and Labrador, united by a shared commitment to strengthening the communities we call home.

Throughout those 75 years, our communities have experienced tremendous change. During my time as President, I have had the privilege of seeing firsthand how much can happen in a relatively short period of time. We have navigated a global pandemic that changed the way we live, work, and interact with one another. Our members have responded to significant natural disasters and emergencies, changes in governments and legislation, elections, economic pressures, and many other challenges that have tested the strength and capacity of local government.

Through each of these challenges, one thing has remained constant: the resilience of our municipal sector.

Time and again, elected officials, municipal staff, volunteers, and community partners have stepped forward to put the needs of their residents first. They have faced difficult decisions, responded to unexpected circumstances, and embraced new opportunities, often with limited resources and competing demands. Their willingness to continue serving their communities through every challenge is something that deserves to be recognized and celebrated.

Over the past year, MNL has continued to advocate for municipalities and ensure that the municipal voice is heard when decisions affecting our communities are being made. We have been actively engaged in provincial reviews of legislation and policy, including the Municipal Elections Act, Highway Traffic Act, Regional Revitalization Strategy, red tape reduction and ATIPP, bringing the perspectives and priorities of our members to those conversations.

Just as importantly, we have continued to listen. Through regional meetings, committees, consultations, and direct conversations with

municipalities, we have heard about the challenges communities are facing and worked to bring those concerns forward to our provincial and federal partners. We remain committed to working collaboratively to find practical solutions that strengthen local government and the communities we serve.

This year has also been about strengthening relationships. MNL has worked with all orders of government, Indigenous partners, community organizations and other stakeholders to build stronger partnerships and ensure municipalities have a meaningful place at the table.

We have also continued to expand programs and partnerships that respond to what we hear from our members, including the Financial Services Program, Housing Capacity Building, Climate Ready NL, Tomorrow's Towns, and the Regional Prosperity Partnership.

But as we celebrate 75 years, our greatest focus should remain on the people behind municipal government. The history of MNL is ultimately a history of people who chose to serve their communities — people who believed in the importance of local leadership and who worked together to make their communities stronger.

It is remarkable to look back at how far we have come since those 16 towns came together in 1951. Our sector has changed, our communities have changed and the challenges facing municipalities have changed, but the commitment to serving our residents remains as strong as ever.

I am incredibly proud of what MNL, and our members have accomplished over the past 75 years, and especially proud of the resilience, dedication, and leadership I have witnessed throughout my time as President.

As we celebrate this milestone, I have every confidence that the same spirit that brought municipalities together 75 years ago will carry us forward. There will undoubtedly be new challenges, obstacles, and opportunities ahead, but I know that, together, we will continue to adapt, advocate, support one another and reach new heights.

Here's to the next 75 years of Municipalities Newfoundland and Labrador — and to the people who will continue to make our communities stronger.

Thank you for your continued trust, engagement, and commitment to MNL. It is an honour to serve alongside you.

75 Years of Working Together

Welcome to MNL's Conference, Trade Show and Annual General Meeting. Reaching this milestone is an opportunity to celebrate the people, partnerships and shared commitment that have shaped Municipalities Newfoundland and Labrador since 1951. It is also an opportunity to look ahead and consider how we can continue strengthening local government for the next 75 years.

Rob Nolan,
Chief Executive Officer

Our organization has grown considerably since representatives from 17 towns first came together. Today, MNL represents municipalities and Inuit Community Governments across Newfoundland and Labrador, advocating for the communities where approximately 91% of our province's population calls home. While the needs of our communities have evolved, the importance of strong local leadership and a united municipal voice has remained constant.

Throughout the past year, MNL has continued to build on this foundation. We have expanded programs, strengthened relationships, supported municipal capacity and worked to ensure that the experiences and priorities of our members inform decisions affecting their communities. At the heart of this work is a simple commitment: to provide meaningful value to our members and help municipalities meet the challenges and opportunities before them.

Planning for Our Future: A New Strategic Plan

One of the most significant undertakings this year has been the development of MNL's updated strategic plan, which we are pleased to present to members at this year's Annual General Meeting.

The process has provided an important opportunity to reflect on our role, assess the needs of our membership and establish a clear direction for the years ahead. Working with our consultant, we engaged members through numerous methods throughout the year, alongside conversations with partners, stakeholders and representatives from all orders of government.

The message we heard was clear: MNL provides important value through its advocacy and the programs and services that help municipalities build capacity, address challenges and pursue opportunities. Members value having an organization that brings their concerns forward, connects them with resources and creates opportunities to learn and work together.

This feedback has helped shape our understanding of where MNL can have the greatest impact. The updated strategic plan provides a foundation for aligning our efforts with member priorities, strengthening our partnerships and ensuring our resources continue to support the needs of the municipal sector. We look forward to working with our members to put this plan into action.

Supporting Communities Through Practical Solutions

Our management team saw some changes in 2026, including the return of Ben Noseworthy to MNL as Director of Programs, bringing valuable experience and continuity to our work.

Our programs remain an essential part of how MNL supports municipalities. This year, we continued to expand our work in areas that respond directly to the needs identified by members.

Through the Regional Prosperity Partnership, we welcomed two new officers to help advance regional collaboration and support communities in identifying opportunities for sustainable growth and development. This additional capacity will help strengthen connections between communities and partners working toward shared regional priorities.

We were also pleased to welcome back Kim, our Financial Services Coordinator, who has travelled throughout the province to provide direct financial support to municipalities. This work helps municipal leaders and staff navigate financial challenges, strengthen management practices, and build a stronger foundation for long-term sustainability.

Climate Ready NL entered another field season, with additional community visits providing information and resources to help municipalities update emergency response plans and better understand the role of natural assets in climate resilience. This work supports communities as they prepare for environmental risks and consider how natural features can contribute to public safety and infrastructure protection.

Tomorrow's Towns also continued to develop, with the introduction of the Tomorrow's Tour creating new opportunities to connect with communities, share experiences and showcase local approaches to sustainability. Meanwhile, our Housing Capacity-Building Program has evolved to focus more closely on understanding the barriers municipalities encounter when trying to advance housing development. By listening to communities and examining these obstacles, we can better identify practical supports that help move housing opportunities forward.

Together, these initiatives demonstrate the importance of programs that are responsive, collaborative, and grounded in the realities facing municipalities.

A Stronger Municipal Voice

Advocacy continues to be a defining part of MNL's work. Over the past year, we have focused on building our relationship with the new Provincial Government while maintaining engagement with federal partners and other stakeholders.

MNL has participated in numerous legislative and policy reviews, providing opportunities to share the municipal perspective and help ensure that

proposed changes reflect the realities of local government. We have worked closely with members to understand their concerns, identify common priorities, and bring forward opportunities to improve the policies, funding programs and supports available to communities.

The strength of our advocacy comes from the collective experience of our membership. Municipalities face different circumstances, but many share common challenges relating to infrastructure, fiscal capacity, housing, public safety, and community sustainability. By bringing these perspectives together, MNL helps ensure that the municipal voice is informed, consistent and heard at decision-making tables.

Looking Ahead

As we celebrate 75 years, we have much to be proud of and much to look forward to. Our progress is the result of members who share their experiences, municipal leaders who champion their communities, partners who work alongside us and staff who are committed to delivering on our mandate.

I extend my sincere thanks to our Board of Directors for their continued guidance, support, and dedication, and to our staff, members, and partners for the contributions they make to MNL's work.

We are proud to represent communities Newfoundlanders and Labradorians call home. That responsibility motivates us to keep improving, keep listening and keep finding ways to support local government.

Our 75th anniversary is a celebration of how far we have come, but it is also a reminder of what we can accomplish together. With our updated strategic plan guiding the way, we look forward to building on our strengths, deepening our partnerships and continuing to deliver value to our members for the next 75 years.

Financial Report 2026

On behalf of the Board of Directors, I am pleased to present the financial report of Municipalities Newfoundland and Labrador (MNL) for the year ended December 31, 2025. The year was marked by significant growth in project activity, continued positive financial results, and a strengthened cash position. These results reflect MNL's ongoing commitment to responsible financial stewardship while expanding programs and services that support municipalities across Newfoundland and Labrador.

Danny Breen
Finance and Administration Committee Chair

MNL recorded total revenue of $2,603,302 in 2025, compared with $1,818,911 in 2024. Total expenses were $2,593,347, compared with $1,763,362 in the previous year. After other income, MNL achieved an annual surplus of $14,140, marking another year of positive results. Although the surplus was lower than the $58,023 reported in 2024, the organization continued to operate within its overall revenues during a period of substantial program expansion.

Revenue and Program Growth

The most significant change in 2025 was the expansion of externally funded projects. Project revenue rose to $950,048 from $223,124 in 2024, reflecting increased activity in areas including housing capacity building, climate initiatives, Tomorrow's Towns, bookkeeping support, emergency preparedness, and community development. Related project expenditures increased to $869,811, demonstrating the scale of work delivered on behalf of municipal members and funding partners.

Membership assessment revenue increased to $539,842 from $515,339, while sponsorship revenue grew to $135,787 from $129,829. Meetings and events generated $666,472 in revenue, compared with $660,630 in 2024. These sources remain important components of MNL's financial model and help sustain member engagement, advocacy, training, and organizational operations.

Expenditure Management

The growth in overall expenditures was driven largely by increased project delivery and meeting and event costs. Meetings and events expenses rose to $479,304, while salaries and wages totalled $774,899 as the organization supported its broader program responsibilities. MNL also benefited from lower interest costs on long-term debt, which

decreased to $138,415 from $165,561, and reduced travel expenditures. Maintaining careful oversight of event costs, project budgets, and administrative spending will remain essential to long-term sustainability.

Cash Flow and Financial Position

MNL's cash position improved considerably during 2025. Cash at year-end was $958,956, compared with combined cash and term deposits of $459,097 at the end of 2024. Cash generated from operating activities increased to $577,974 from $237,392. This improvement supports the organization's ability to manage day-to-day operations and the timing of project funding and expenditures.

Accounts receivable remained relatively stable at $937,826, compared with $941,652 in 2024. Deferred income increased to $1,295,566, reflecting funding and membership revenue received in advance of recognition under MNL's accounting policies. These balances highlight the continued importance of monitoring receivables, project commitments, and cash flow across multiple funding agreements.

Total assets increased to $4,567,632 from $4,204,423. Net assets rose to $615,327 from $601,187, reflecting the year's positive financial result.

Debt, Property and Capital Outlook

MNL continued to manage its financing obligations responsibly. Total callable debt declined from $2,302,074 to $2,227,386 during 2025, and interest costs were lower than in the previous year. The organization has subsequently renewed its debt financing, providing continuity for its financial planning and ongoing obligations.

Capital expenditures were minimal in 2025. The Board will continue to consider the organization's property, financing commitments, and future capital requirements within a prudent, long-term financial framework.

Financial Governance and Looking Ahead

The Board of Directors and Finance and Administration Committee remain committed to transparent reporting, sound financial controls, and careful oversight of both core operations and externally funded initiatives. As the volume and complexity of project activity increases, maintaining strong budgeting, financial reporting, and cash-flow monitoring practices will be especially important.

Looking ahead, MNL will continue to balance financial sustainability with its responsibility to deliver meaningful programs, services, events, and advocacy for members. The 2025 results provide a positive foundation: revenues and program activity have grown, cash flow has strengthened, and the organization has maintained an annual surplus. With continued diligence and thoughtful planning, MNL is positioned to build on this progress in support of municipalities throughout Newfoundland and Labrador.

I extend sincere thanks to the Finance and Administration Committee, the Board of Directors, MNL staff, and our financial and funding partners for their ongoing work and commitment to the organization.

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Financial Statements

Year Ended December 31, 2025

HARRIS RYAN

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.
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Year Ended December 31, 2025

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HARRIS RYAN

INDEPENDENT AUDITOR'S REPORT

To the Members of Municipalities Newfoundland and Labrador Inc.

Opinion

We have audited the financial statements of Municipalities Newfoundland and Labrador Inc. (the "organization"), which comprise the statement of financial position as at December 31, 2025, and the statements of changes in net assets, revenues and expenditures and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

(continues)

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Harris Lyon Professional Corporation

St. John's, Newfoundland and Labrador
October 8, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Statement of Financial Position

December 31, 2025

	2025	2024
ASSETS		
CURRENT		
Cash	**$ 958,956**	$ 414,248
Term deposits	**-**	44,849
Accounts receivable *(Note 3)*	**937,826**	941,652
Prepaid expenses	**7,707**	38,310
	1,904,489	1,439,059
PROPERTY, PLANT AND EQUIPMENT *(Note 4)*	**2,663,143**	2,765,364
	$ 4,567,632	$ 4,204,423
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable *(Note 6)*	**$ 429,353**	$ 215,435
Callable debt due in one year *(Note 7)*	**1,887,334**	74,296
Current portion of obligations under capital lease *(Note 8)*	**-**	3,426
Deferred income *(Note 9)*	**1,295,566**	1,082,301
	3,612,253	1,375,458
Callable debt due thereafter *(Note 7)*	**340,052**	2,227,778
	3,952,305	3,603,236
NET ASSETS	**615,327**	601,187
	$ 4,567,632	$ 4,204,423

ON BEHALF OF THE BOARD

_____ *Director*

_____ *Director*

See notes to financial statements

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Statement of Changes in Net Assets

Year Ended December 31, 2025

	2025	2024
NET ASSETS - BEGINNING OF YEAR	**$ 601,187**	$ 543,164
EXCESS OF REVENUES OVER EXPENSES	**14,140**	58,023
NET ASSETS - END OF YEAR	**$ 615,327**	$ 601,187

See notes to financial statements

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Statement of Revenues and Expenditures

Year Ended December 31, 2025

	2025	2024
REVENUES		
Meetings and Events *(Schedule 2)*	**$ 666,472**	$ 660,630
Membership assessments	**539,842**	515,339
Rental	**222,015**	233,976
Sponsorship	**135,787**	129,829
Projects *(Schedule 1)*	**950,048**	223,124
Administrative fees	**68,879**	34,346
Miscellaneous	**20,234**	21,285
Food first commission	**25**	382
	2,603,302	1,818,911
EXPENSES		
Salaries and wages	**774,899**	696,421
Bad debts	**15,753**	983
Meetings and Events *(Schedule 2)*	**479,304**	325,601
Interest on long term debt	**138,415**	165,561
Amortization	**102,219**	108,722
Projects *(Schedule 1)*	**869,811**	225,040
Professional fees	**52,787**	59,173
Repairs and maintenance	**36,631**	35,089
Office	**39,993**	27,827
Business taxes, licenses and memberships	**13,910**	11,273
Travel	**26,934**	56,374
Insurance	**15,453**	13,386
President's honorarium	**12,000**	12,000
Interest and bank charges	**5,599**	6,066
Membership services	**-**	12,083
Scholarships	**2,000**	2,500
Communications	**2,091**	2,077
Business development	**1,627**	1,544
Interest on obligations under capital lease	**-**	1,147
Training	**3,921**	495
	2,593,347	1,763,362
EXCESS OF REVENUES OVER EXPENSES FROM OPERATIONS	**9,955**	55,549
OTHER INCOME	**4,185**	2,474
EXCESS OF REVENUES OVER EXPENSES	**$ 14,140**	$ 58,023

See notes to financial statements

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Statement of Cash Flows

Year Ended December 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Excess of revenues over expenses	**$ 14,140**	$ 58,023
Item not affecting cash:		
Amortization of property, plant and equipment	**102,219**	108,722
	116,359	166,745
Changes in non-cash working capital:		
Accounts receivable	**3,826**	(274,336)
Accounts payable	**213,921**	(90,916)
Deferred income	**213,265**	460,354
Prepaid expenses	**30,603**	(24,455)
	461,615	70,647
Cash flow from operating activities	**577,974**	237,392
INVESTING ACTIVITY		
Purchase of property, plant and equipment	**-**	(6,602)
FINANCING ACTIVITIES		
Proceeds from callable debt financing	**-**	1,962,224
Repayment of callable debt	**(74,689)**	(2,054,820)
Repayment of obligations under capital lease	**(3,426)**	(4,500)
Cash flow used by financing activities	**(78,115)**	(97,096)
INCREASE IN CASH FLOW	**499,859**	133,694
Cash - beginning of year	**459,097**	325,403
CASH - END OF YEAR	**$ 958,956**	$ 459,097
CASH CONSISTS OF:		
Cash	**$ 958,956**	$ 414,248
Term deposits	**-**	44,849
	$ 958,956	$ 459,097

See notes to financial statements

1. DESCRIPTION OF THE ASSOCIATION

Municipalities Newfoundland and Labrador Inc. (the "organization") is a not-for-profit organization of Newfoundland and Labrador.As a registered charity the organization is exempt from the payment of income tax under Subsection 149(1) of the Income Tax Act.

The organization operates to assist communities in their endeavour to achieve and sustain strong and effective local government, thereby improving the quality of life for all people of this province. The association has mandated to provide programs and services of common interest to the members; provide a united approach on issues affecting local governance; advance the ambitions and goals of its member communities by developing a shared common vision of the future; effectively serve as local government spokesperson; represent its members in matters affecting them or the welfare of their communities; and to further the establishment of responsible government at the local level.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Cash

Cash consists of balances with banks. The Company's cash balances are held at a major Canadian financial institution.

Property, plant and equipment

Property, plant and equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Land	N/A	non-depreciable
Buildings	4%	declining balance method
Equipment	20%	declining balance method
Computer equipment	30%	declining balance method
Furniture and fixtures	20%	declining balance method

The organization regularly reviews its property, plant and equipment to eliminate obsolete items. Government grants are treated as a reduction of property, plant and equipment cost.

Property, plant and equipment acquired during the year but not placed into use are not amortized until they are placed into use.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets measure at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and callable debt.

(continues)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Revenue recognition

Municipalities Newfoundland and Labrador Inc. follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Seminar fees are recognized as revenue when the seminars are held.

3. ACCOUNTS RECEIVABLE

	2025	2024
Trade receivable	**$ 737,173**	$ 881,023
Public service bodies rebate	**61,197**	46,402
MSCNL	**14,837**	14,837
ACOA	**140,982**	-
Allowance for Doubtful Accounts	**(16,363)**	(610)
	$ 937,826	$ 941,652

4. PROPERTY, PLANT AND EQUIPMENT

	Cost	Accumulated amortization	**2025 Net book value**	2024 Net book value
Land	$ 500,000	$ -	**$ 500,000**	$ 500,000
Buildings	2,843,150	737,444	**2,105,706**	2,193,444
Equipment	56,032	40,191	**15,841**	19,802
Computer equipment	92,056	91,373	**683**	976
Furniture and fixtures	182,858	141,945	**40,913**	51,142
	$ 3,674,096	$ 1,010,953	**$ 2,663,143**	$ 2,765,364

5. CREDIT FACILITY

The Association has an operating line of credit in the amount of $150,000 of which $nil (2024 - $nil) was used at year end. The facility is secured as outlined in note 7 and bears interest at prime plus 1.00% per annum.

6. ACCOUNTS PAYABLE

	2025	2024
Trade payable	**$ 270,762**	$ 62,029
PMA membership fees	**107,017**	105,908
Vacation pay payable	**18,820**	13,821
Employee deductions	**20,693**	17,522
Accrued liabilities	**12,061**	14,499
Staff social fund	**-**	1,631
Food first	**-**	25
	$ 429,353	$ 215,435

7. CALLABLE DEBT

	2025	2024
CIBC loan bearing interest at prime plus 1% per annum, repayable in monthly principal payments of $1,651,plus accrued interest. The loan matures on March 7, 2044 and is secured by a building and land located at 79 Mews Place, St. John's NL which has a carrying value of $2,605,706. The loan is callable on demand.	**$ 359,860**	$ 379,669
CIBC loan bearing interest at 6.13% per annum, repayable in monthly blended payments of $14,262. The loan matures on April 7, 2026 and is secured by building and land located at 79 Mews Place, St. John's NL which has a carrying value of $2,605,706. The loan is callable on demand.	**1,867,526**	1,922,405
	2,227,386	2,302,074
Principal due in one year	**(1,887,334)**	(74,296)
	$ 340,052	$ 2,227,778

Principal repayment terms are approximately:

2026	$ 1,887,334
2027	19,809
2028	19,809
2029	19,809
2030	19,809
Thereafter	260,816
	$ 2,227,386

(continues)

7. CALLABLE DEBT *(continued)*

The CIBC loan and credit facilities are secured by:

First security interest in all present and after acquired personal property.

Present and future collateral mortgage for CDN$ 2,900,000, giving CIBC a first charge over 79 Mew's Place, St. John's, plus acknowledged assignment of fire and other perils insurance, with loss payable to CIBC as first mortgagee.

A Borrowing Resolution of Municipalities Newfoundland and Labrador Inc authorizing borrowings.

Third Party Legal Opinion from Bank-appointed solicitor confirming that the Borrower's Articles of Incorporation, Borrowing Resolution, Officers Certificate and By-Laws have been reviewed and that:

1. The Borrower has the authority to borrow for the subject purchase
2. The Borrower's mandate permits their increasing revenues via membership, conventions and provision of other services, & that
3. CIBC's security is adequate and enforceable

8. OBLIGATIONS UNDER CAPITAL LEASE

	2025	2024
Steelcase Financial Services Ltd. lease bearing interest at 4.08% per annum, repayable in monthly blended payments of $437. The lease matured on June 24, 2025.	**$ -**	$ 3,426
Amounts payable within one year	**-**	(3,426)
	$ -	$ -

9. DEFERRED INCOME

	2024 Balance	Income	Expenses	2025 Balance
Membership fees	$ 538,918	$ 539,366	$ 538,918	$ 539,366
NEAR	106,802	-	-	106,802
Our Creative Home	143,338	-	88,222	55,116
Bookkeeping project	90,236	-	90,236	-
ACOA RIE Project 225784	103,007	-	53,986	49,021
Tomorrows Towns	100,000	82,001	78,974	103,027
Climate Initiative	-	479,993	137,759	342,234
Wastewater Systems Effluent Regulations	-	100,000	-	100,000
	$ 1,082,301	$ 1,201,360	$ 988,095	$ 1,295,566

10. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of December 31, 2025.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from members. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The organization has a significant number of members which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its receipt of funds from its members and other related sources, long term debt, obligations under capital leases, contributions to the pension plan, and accounts payable.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the organization manages exposure through its normal operating and financing activities. The organization is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

Unless otherwise noted, it is management’s opinion that the organization is not exposed to significant other price risks arising from these financial instruments.

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Schedule of Revenues and Expenditures
Projects **(Schedule 1)**

Year Ended December 31, 2025

	2025	2024
REVENUES		
MAMP	**$ -**	$ 1,123
Make your mark	**250,100**	2,700
Tomorrow's Towns	**79,724**	-
RanLab	**2,145**	-
Our Creative Home	**88,222**	56,661
Bookkeeping project	**105,236**	9,764
Emergency prepardness	**60,000**	16,100
Housing project	**223,838**	132,627
Economic development	**-**	2,841
Climate initiative	**140,783**	1,308
	950,048	223,124
EXPENSES		
MAMP	**-**	461
Make your mark	**231,042**	4,548
Tomorrow's Towns	**78,974**	-
RanLab	**19,288**	-
Our Creative Home	**82,787**	49,510
Bookkeeping project	**93,936**	11,610
Emergency prepardness	**1,207**	905
Housing project	**214,358**	155,263
Economic development	**-**	2,743
Climate initiative	**147,652**	-
MUN engineering	**567**	-
	$ 869,811	$ 225,040

Projects that Municipalities Newfoundland and Labrador Inc. perform often have funding components which are based on administrative time spent on the project by staff of the organization. The administrative staffing costs associated with these projects has been allocated by way of an overhead allocation to the individual projects.

See notes to financial statements

MUNICIPALITIES NEWFOUNDLAND AND LABRADOR INC.

Schedule of Revenues and Expenditures
Meetings and Events **(Schedule 2)**

Year Ended December 31, 2025

		2025		2024
REVENUES				
Convention	**$**	**527,271**	$	478,482
Municipal elections		**7,000**		-
Municipal symposium		**124,013**		145,413
Regional meetings		**8,188**		36,735
		666,472		660,630
EXPENSES				
Convention		**396,494**		256,243
Municipal symposium		**73,794**		67,312
Regional meetings		**8,074**		50
Tidy towns		**-**		268
UMC		**942**		1,728
	$	**479,304**	$	325,601

See notes to financial statements

A Stronger Voice for Municipalities

Advocacy is one of the most important ways Municipalities Newfoundland and Labrador (MNL) delivers value to its members. As we celebrate our 75th anniversary, we are reminded that our strength has always come from municipalities working together to address shared challenges and advance solutions that benefit communities across Newfoundland and Labrador.

Isabelle Fry
Advocacy Chair

Throughout 2026, MNL has continued to champion the priorities of our members, ensuring their experiences and concerns are brought forward in conversations with governments and other key partners. Our advocacy is grounded in the resolutions adopted by our membership and guided by our strategic pillars: regionalization, sustainable municipal infrastructure, municipal fiscal stability, equity, diversity and inclusion, climate resilience, and community health and safety. Together, these priorities provide a clear direction for our work and help ensure our efforts remain focused on the issues that matter most to municipalities.

Turning Priorities into Progress

This year, MNL has advanced advocacy on a range of issues that directly affect municipal operations and the ability of communities to serve their residents. We continued to engage the provincial government on the Municipal Capital Works and Multi-Year Capital Works programs, providing a white paper informed by member feedback and recommending improvements to funding eligibility, risk-mitigation preparatory work and administrative processes.

We also contributed to the review of the Municipal Elections Act, gathering feedback from members and submitting recommendations to strengthen the legislation, including provisions for eligible campaign expense reimbursement. On the Highway Traffic Act, MNL brought forward municipal concerns about e-bikes and e-scooters, highlighting gaps in the current legislation and the importance of clear rules that support public safety.

Supporting those who serve our communities has also remained a priority. Working with the Department of Municipal and Community Affairs and the Professional Municipal Administrators, MNL has advanced a coordinated approach to addressing harassment of municipal elected officials and staff. This work includes improving

access to supports and training, developing a public awareness campaign, and pursuing opportunities for legislative change.

MNL continued to advocate for volunteer fire departments, recognizing their essential role in community safety. The additional $7 million allocated to fire departments and emergency services in the 2026 provincial budget is a welcome investment. We will continue to advocate for the resources municipalities and volunteers need to respond effectively to emergencies.

Reliable cellular connectivity remains another key concern, particularly in rural and remote communities where coverage can be critical to emergency response and public safety. Through ongoing engagement with provincial and federal decision-makers, MNL continues to press for improvements that recognize connectivity as an essential service, not a luxury.

We have also supported municipalities navigating federal wastewater requirements by helping connect them with training, information and potential secondary-treatment solutions. This work reflects our commitment to ensuring municipalities have access to the knowledge and resources needed to make informed decisions and plan for future obligations.

The Power of a United Municipal Voice

Our progress is made possible by the engagement of our members. This year, MNL placed renewed emphasis on helping municipalities understand the resolutions process and identify opportunities to collaborate. We are encouraged by the record number of resolutions submitted, including joint resolutions that demonstrate the value of working together on common priorities.

As Chair, I am proud of the work being advanced on behalf of our membership and grateful to the Board, municipal leaders and staff who contribute their time, expertise and perspectives to our advocacy efforts. Every conversation, submission and resolution helps strengthen our collective voice.

As we look ahead, MNL will continue to listen to our members, build constructive relationships with government and advocate for practical changes that strengthen local government. Our 75-year history demonstrates what municipalities can accomplish when they stand together. With our members' priorities guiding the way, we will continue working to ensure municipalities have the support, resources and recognition they need to build strong, sustainable communities for generations to come.

Progress on Active Resolutions

01.2025 — Volunteer Firefighter Remuneration

Town of St. Lunaire-Griquet

MNL submitted recommendations for additional support for volunteer fire departments and emergency services as part of the 2026 provincial budget process. We welcomed the additional $7 million allocated to support fire departments and emergency services in the 2026 budget. MNL will continue to advocate for increased funding to address the training, equipment and operational needs of volunteer fire departments through the 2027 budget process.

02.2025 — Preventing Harassment of Municipal Elected Officials and Staff

MNL Board of Directors

MNL has been working closely with the Department of Municipal and Community Affairs and the Professional Municipal Administrators (PMA) to develop a coordinated approach to addressing harassment in the municipal sector. Three key areas of action have been identified: strengthening access to supports, including mental health resources and training; delivering a public awareness campaign on the impacts of harassment; and advocating for legislative changes. Work is ongoing across all three areas to ensure municipal elected officials and staff have the support and protections they need to serve their communities safely and effectively.

03.2025 — Strengthening Support and Accountability for Municipal Code of Conduct Processes

MNL Board of Directors

MNL continues to raise concerns with the provincial government, the Department of Municipal and Community Affairs and relevant stakeholders about the challenges municipalities face when navigating Code of Conduct matters. Our advocacy is focused on identifying opportunities to strengthen guidance, support and accountability, while helping municipalities manage these issues fairly and effectively. This remains an active file, and MNL will continue working with government and sector partners to advance practical solutions.

04.2025 — Funding Eligibility for Risk Mitigation Pre-Work in Municipal Infrastructure Projects

Town of Paradise

Changes to the Multi-Year Capital Works and Municipal Capital Works programs raised significant concerns among municipalities this year. In response, MNL gathered member

feedback and developed a white paper outlining recommendations to improve the effectiveness and efficiency of these funding programs. A key recommendation was to make eligible risk-mitigation preparatory work fundable, helping municipalities address project risks and advance infrastructure projects. MNL continues to emphasize the importance of this resolution through ongoing discussions with the Department of Transportation and Infrastructure and Minister Petten.

05.2025 — Review of the Municipal Elections Act

City of Mount Pearl

MNL successfully advocated for a review of the Municipal Elections Act and worked with the Department of Municipal and Community Affairs, PMA and municipal members to inform the process. Following member engagement and consultation, MNL submitted recommendations to modernize the legislation and better reflect the realities of municipal elections. We are awaiting the findings of the review and will continue to advocate for changes that support fair, accessible and effective local democratic processes.

06.2025 — Reimbursement of Municipal Campaign Expenses

City of Mount Pearl

As part of the review of the Municipal Elections Act, MNL included a recommendation to permit reimbursement of eligible municipal campaign expenses. This recommendation responds to concerns about the costs associated with seeking municipal office and aims to help reduce financial barriers to participation in local democracy. MNL will continue to advance this proposal as the legislative review progresses.

07.2025 — Regulation of E-Bikes

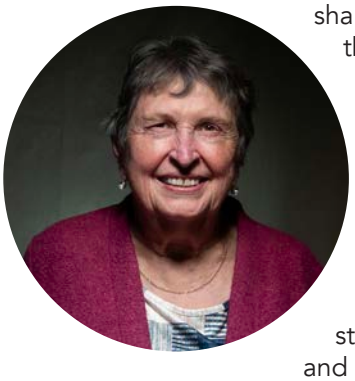
City of Mount Pearl

The use of e-bikes and e-scooters emerged as a significant concern for municipalities this year, with growing public discussion about safety, enforcement and the challenges associated with their use in communities. MNL successfully advocated for a review of the Highway Traffic Act and met with Minister Goosney to discuss gaps in the current legislation. We also hosted a member roundtable to gather municipal perspectives and submitted recommendations for consideration as part of the review. Enforcement challenges were a key theme in our submission. MNL is awaiting the government's response and will continue to advocate for clear, practical rules that support public safety and reflect municipal realities.

Membership Report 2026

On behalf of the Board of Directors, I am pleased to present the 2026 Membership Report for Municipalities Newfoundland and Labrador (MNL).

As we celebrate 75 years of supporting local government, we recognize the important role our members have played in shaping our association and strengthening communities throughout Newfoundland and Labrador.



Dale Colbourne
Membership Committee Chair

I wish to thank the Membership Committee, MNL Board of Directors, Management Team and Staff, and our partners and sponsors for their continued dedication to delivering meaningful value to our members.

Throughout 2025–2026, MNL continued to strengthen its programs, expand partnerships, and provide practical support to municipalities facing increasingly complex financial, operational, and community development challenges.

Membership Services

MNL remains committed to providing a strong collective voice for municipalities while delivering programs and services that respond to the evolving needs of our members.

Through advocacy, professional development, shared purchasing opportunities, and direct municipal support, MNL helps communities reduce costs, strengthen governance, access funding, and build local capacity.

Membership engagement and retention remain important indicators of the value municipalities place on their association.

Programs and Services

During 2025–2026, MNL continued to advance initiatives addressing key priorities for municipalities throughout Newfoundland and Labrador.

Housing Capacity Building Program – Supporting municipalities in identifying housing opportunities, navigating funding programs, and overcoming barriers.

Municipal Financial Support Program – Providing hands-on financial assistance and training to strengthen financial accountability, build local administrative capacity, and help municipalities regain access to funding opportunities.

Climate-Ready NL – Helping municipalities better understand climate-related risks and strengthen community resilience through training, natural asset planning, and emergency preparedness resources.

Tomorrow's Towns – Supporting sustainable community development through collaboration, regional initiatives, and innovative approaches to strengthening local communities.

Regional Prosperity Partnership – Encouraging regional economic development through collaboration, shared resources, and initiatives that help municipalities identify and pursue economic opportunities.

Together, these programs demonstrate MNL's commitment to providing practical solutions that support communities of all sizes.

MNL Advantage: Delivering Value Through Membership

MNL Advantage continues to provide tangible financial and operational benefits to municipalities throughout Newfoundland and Labrador. Through strategic partnerships with service providers, MNL helps members reduce costs, access specialized expertise, and streamline municipal operations.

The program offers a comprehensive range of services, including:

Procurement and Purchasing Services Through the Canoe Procurement Group of Canada, members benefit from cooperative purchasing arrangements that provide competitive pricing on equipment, vehicles, infrastructure supplies, and other municipal goods and services. Canoe also generates administration fee revenue for MNL, supporting member services without increasing membership fees.

Municipal and Employee Insurance MNL's partnership with Cal LeGrow provides municipalities with access to comprehensive municipal general insurance coverage tailored to their needs. Through belairdirect, municipal councillors and employees can access preferred home and auto insurance arrangements. TRIO Benefits also provides access to group health and life insurance, pension and retirement savings programs, and employee assistance services.

Legal and Professional Support Stewart McKelvey provides legal referral services to assist municipalities in accessing professional advice on governance, employment, regulatory, and other municipal matters. MNL also provides access to human resources advice and professional development opportunities that strengthen municipal administration.

Travel and Accommodation Benefits Preferred rates and services are available through Enterprise Rent-A-Car, LeGrow's Travel, and participating hotels throughout the province, including the Capital Hotel, JAG Hotel, Quality Inn, Albatross, and Glynmill Inn. These arrangements help

reduce the cost of municipal travel, meetings, and professional development.

Telecommunications and Business Services
Through TELUS Business, members can access telecommunications and internet service options designed to support efficient municipal operations.

Together, these partnerships demonstrate MNL's commitment to delivering membership value beyond advocacy and representation. By leveraging the collective purchasing power of municipalities, MNL helps members achieve cost savings, improve service delivery, and access resources that strengthen local government.

Partnerships and Collaboration

Strong partnerships remain essential to MNL's success in delivering programs and supporting municipalities.

MNL continues to work with the Government of Newfoundland and Labrador, Government of Canada, Federation of Canadian Municipalities, educational institutions, professional associations, and community organizations.

Our partnerships with College of the North Atlantic, Memorial University, and Professional Municipal Administrators continue to support training, applied research, professional development, and succession planning within the municipal sector.

Collaboration with organizations involved in housing, climate resilience, financial sustainability, and regional economic development further expands the expertise and resources available to members.

These relationships allow MNL to leverage shared knowledge and funding opportunities while delivering services that individual municipalities may not have the capacity to undertake independently.

Events and Member Engagement

MNL events continue to play an important role in professional development, networking, and strengthening relationships across the municipal sector.

The 2025 Conference, Trade Show and AGM in Corner Brook, the 2026 Municipal Symposium in Gander, regional meetings,

UMC, Summer Sessions and others provided opportunities for municipal leaders and administrators to exchange ideas, explore emerging challenges, and learn from one another.

These events also provide valuable opportunities for MNL to hear directly from members, ensuring that their priorities and experiences continue to guide the association's work.

Looking Ahead

As municipalities continue to face rising costs, infrastructure pressures, housing challenges, and increasing administrative responsibilities, MNL remains committed to strengthening municipal capacity and delivering measurable value to members.

Our priorities include improving access to membership benefits, expanding professional development, strengthening partnerships, and supporting practical solutions that respond to the needs of communities of all sizes.

Conclusion

As we celebrate MNL's 75th anniversary, we reflect with pride on the progress achieved through collaboration, innovation, and the dedication of municipal leaders throughout Newfoundland and Labrador.

While challenges remain, our municipalities continue to demonstrate resilience and a strong commitment to the communities they serve.

I extend my sincere appreciation to the Membership Committee, Board of Directors, MNL Management Team and Staff, and our many partners and sponsors for their contributions over the past year.

Most importantly, I thank our members for their continued engagement, support, and confidence in their association.

Together, we are strengthening local government, building more resilient communities, and shaping a sustainable future for Newfoundland and Labrador.

2026 Resolutions

To be voted on by members

Category A Resolutions

01-2026

Amend the Utilities and Cable Television Companies Act to allow municipalities to gain tax revenue from the provision of Internet/Data.

Town of Peterview

WHEREAS the Statements of Gross Revenue from some utility companies have significantly decreased over the past several years,

WHEREAS Section 2 (h) of the Utilities and Cable Television Companies Act does not recognize Internet/Data as a utility and municipalities are not able to obtain Statements of Gross Revenue from utility companies for the provision of Internet/Data,

WHEREAS some utility companies are providing more of their services through the internet, ie. Television and home telephone, municipalities are seeing a large decrease in the amount of utility tax they are able to charge and collect,

WHEREAS the provision of Internet/Data services is where most of these utility companies generate the majority of their revenue,

BE IT RESOLVED that Municipalities Newfoundland & Labrador lobby the Department of Finance to amend Section 2 (h) of the Utilities and Cable Television Companies Act to include Internet/Data under the definition of the word "Utility" so that municipalities of the Province are able to tax this utility and gain much needed tax revenue.

Staff Comments: This is a proposed renewal of the resolution Peterview brought forward through 02-2023. MNL's 2024 update showed that work was still in progress

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02.2026

Provincial Funding for Municipalities Operating Regional Recreation Facilities

Town of Bay Roberts, Town of Harbour Grace, Town of Carbonear

WHEREAS municipalities throughout Newfoundland and Labrador own and operate recreational facilities, including arenas, swimming pools, arts and cultural facilities, civic centres, and other facilities that are regional in nature, that serve residents from across multiple municipalities, unincorporated areas, and the broader region;

AND WHEREAS the municipalities that own and operate these regional recreational facilities bear significant costs associated with their operation, maintenance, staffing, and long-term capital requirements;

AND WHEREAS these facilities provide important recreational, social, health, and community benefits to residents throughout

their respective regions, including residents of neighbouring municipalities and unincorporated areas that may not contribute directly toward the costs of operating these facilities;

THEREFORE BE IT RESOLVED that Municipalities Newfoundland and Labrador lobby the Government of Newfoundland and Labrador to establish a dedicated provincial funding program for municipalities that own and operate recreational facilities serving a regional population;

AND BE IT FURTHER RESOLVED that the Province establish clear eligibility and funding criteria that recognize factors such as regional usage, population served, operating costs, and the financial contribution of the host municipality, with funding available to help offset the costs associated with providing these regional recreational services.

Staff Comments: Similar tone to the 05-2024 resolution for equitable distribution of recreation infrastructure investment across NL. However, there's an important difference. This submission is about the ongoing cost of operating facilities that serve regions.

03-2026
Dedicated Regional Infrastructure Funding for Major Development

MNL Board of Directors
Submitted by
Urban Municipalities Committee

WHEREAS large-scale industrial, energy, mining, infrastructure, and resource development projects can generate significant economic benefits for Newfoundland and Labrador while increasing demand for municipal and regional infrastructure and services;

WHEREAS municipalities are responsible for providing and maintaining essential infrastructure and services, including water and wastewater, roads, solid waste management, emergency services, recreation, and other community infrastructure;

WHEREAS the infrastructure and service requirements associated with major development can exceed the financial capacity of affected municipalities and place additional pressure on municipal taxpayers;

WHEREAS municipalities and regions affected by major development require predictable and timely access to funding to plan, design, construct, and expand infrastructure in advance of increased demand;

WHEREAS dedicated regional infrastructure funding would help ensure that communities are adequately prepared to support major development and population growth;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador (MNL) lobby the Provincial Government to establish a dedicated regional infrastructure funding mechanism for municipalities and regions impacted by large-scale development projects;

BE IT FURTHER RESOLVED THAT the funding mechanism include contributions from the Provincial Government and, where appropriate, project proponents, based on the anticipated infrastructure and service impacts of major development;

BE IT FURTHER RESOLVED THAT funding be made available early enough to allow affected municipalities and regions to undertake necessary planning, design, construction, and expansion of infrastructure before significant project activity or population growth occurs; and

BE IT FURTHER RESOLVED THAT MNL advocate for eligible investments to include water and wastewater infrastructure, roads and transportation, solid waste management, housing-related infrastructure, emergency services, community safety, recreation and community facilities, and other infrastructure required to support sustainable regional growth.

Staff Comments: This resolution was presented by the Urban Municipalities Committee

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04-2026
Regional Impact Assessment for Major Development

MNL Board of Directors
Submitted by
Urban Municipalities Committee

WHEREAS large-scale industrial, energy, mining, infrastructure, and resource development projects can create significant economic opportunities for Newfoundland and Labrador while increasing demand for municipal infrastructure and services;

WHEREAS major developments can result in population growth and increased demand for water and wastewater infrastructure, roads, transportation, housing, solid waste management, emergency services, recreation, and other community services;

WHEREAS municipalities and regions require timely information about the anticipated impacts of major developments to plan for infrastructure, services, and population growth;

WHEREAS proactive regional impact assessments would support better coordination among the Provincial Government, municipalities, Indigenous governments and organizations, project proponents, and other regional stakeholders;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador (MNL) lobby the Provincial Government to establish a formal process for assessing the regional infrastructure and service impacts of major development projects before project approval or commencement;

BE IT FURTHER RESOLVED THAT the process include consultation with affected municipalities and regions and assess anticipated impacts on municipal and regional infrastructure and services, including water and wastewater, roads and transportation, housing, solid waste, emergency services, community safety, recreation, and other services required to support anticipated growth; and

BE IT FURTHER RESOLVED THAT MNL advocate for the results of regional impact assessments to be used to inform provincial and municipal infrastructure planning, investment decisions, project agreements, and other measures necessary to prepare communities for major development.

05-2026

Reform of the Development Appeal Process Under the Urban and Rural Planning Act, 2000

Town of Gander

WHEREAS municipalities serve as planning authorities under the Urban and Rural Planning Act, 2000 and are required to participate in appeals arising from municipal planning and development decisions;

WHEREAS the development appeal process can require municipalities to assemble substantial records, dedicate significant staff resources, and obtain professional or legal assistance in responding to appeals;

WHEREAS section 46 of the Urban and Rural Planning Act, 2000 prohibits development and related work from proceeding while an appeal is pending, and the Province currently advises that an appeal may take approximately four to eight months from registration to the scheduling of a hearing;

WHEREAS section 43 of the Act permits an adjudicator to dismiss an appeal without a hearing where the subject matter is outside the adjudicator's jurisdiction, but municipalities may nevertheless be required to respond to and provide records respecting an appeal before a jurisdictional determination is made; and

WHEREAS an efficient and proportionate appeal process should preserve legitimate appeal rights while minimizing unnecessary costs, delays, and uncertainty for municipalities, applicants, property owners, and residents;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland

and Labrador for a review and reform of the development appeal process under the Urban and Rural Planning Act, 2000 to improve timeliness, proportionality, and administrative efficiency;

AND BE IT FURTHER RESOLVED THAT the review include:

an early jurisdictional screening process so that appeals that are clearly outside an adjudicator's jurisdiction can be identified and determined before municipalities are required to prepare comprehensive appeal records;

reasonable and standardized timelines for municipalities and other parties to provide records and submissions;

proportionate documentation requirements based on the nature and complexity of the appeal;

mechanisms for the expedited determination of preliminary or jurisdictional issues;

a review of the automatic stay on development to determine whether an adjudicator should have authority, in appropriate circumstances, to lift or modify the stay while an appeal is pending; and

appropriate service standards for the scheduling and disposition of appeals.

Staff Comments: There's a clear connection to 06-2016 on Appeal Boards, particularly the request for early screening of matters outside the board's jurisdiction. This submission also addresses timelines, documentation, preliminary decisions and the automatic stay on development. Amendments were announced Dec 2024. The appeals process had review in 2022 according to the NL Law Society and those amendments saw adjudicators placed.

06-2026
Municipal Traffic and Off-Road Vehicle Enforcement Authority

Town of Gander

WHEREAS municipalities are responsible for promoting public safety and managing local roadways and are increasingly required to respond to concerns involving unsafe traffic and off-road vehicle activity within municipal boundaries;

AND WHEREAS section 189 of the Highway Traffic Act provides for the delegation of certain traffic regulation-making powers to municipalities and permits municipalities to appoint peace officers to enforce regulations made under that delegated authority;

AND WHEREAS section 15 of the Off-Road Vehicles Act permits municipalities to regulate the operation of off-road vehicles on

highways within their jurisdiction, while enforcement of provincial offences under the Highway Traffic Act and Off-Road Vehicles Act remains principally a provincial policing responsibility;

AND WHEREAS municipalities with trained enforcement personnel could supplement existing policing resources by enforcing prescribed traffic and off-road vehicle offences of a local public-safety nature, provided appropriate provincial training, designation, oversight and limitations are established;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland and Labrador to amend or otherwise establish the necessary legislative and regulatory framework to permit appropriately trained and provincially designated municipal enforcement officers to enforce specified provisions of the Highway Traffic Act and Off-Road Vehicles Act within their municipal boundaries;

AND BE IT FURTHER RESOLVED THAT participation in such a framework be optional for municipalities and subject to provincially established training, certification, operational standards, enforcement authorities and accountability requirements.

Staff Comments: There have been several challenges with enforcement in many communities throughout the province. This will apply to communities with enforcement officers and the capacity to enforce the legislation. An earlier resolution, 02-2016, focused on municipal ATV powers. We recommend retaining the provisions making participation optional and requiring provincial training, designation and accountability.

07-2026
Supporting Inuit Community Governments in Nunatsiavut

MNL Board of Director's

WHEREAS Inuit Community Governments (ICGs) are an important part of the municipal government system in Newfoundland and Labrador and provide essential local governance and services to communities throughout Nunatsiavut;

WHEREAS ICGs operate within a unique governance environment, with responsibilities and relationships involving the Government of Newfoundland and Labrador and the Nunatsiavut Government;

WHEREAS the unique governance structure, geographic realities, regional needs, and service delivery arrangements within Nunatsiavut can differ significantly from those experienced by other municipalities in the Province;

WHEREAS some programs, services, funding opportunities, and

supports available to municipalities elsewhere in Newfoundland and Labrador may not be available or accessible to ICGs due to the distinct governance and service delivery arrangements within Nunatsiavut;

WHEREAS effective municipal advocacy requires an understanding of the distinct circumstances and priorities of ICGs and meaningful opportunities for Inuit Community Governments to contribute to discussions on policies, programs, funding, and services that affect their communities; and

WHEREAS strengthening collaboration and understanding among MNL, Inuit Community Governments, the Nunatsiavut Government, and the Provincial Government can help identify gaps in existing supports and opportunities to improve outcomes for communities throughout Nunatsiavut;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador work collaboratively with Inuit Community Governments and the Nunatsiavut Government to:

Recognize and better understand the unique governance structure, regional circumstances, and needs of Inuit Community Governments;

Identify and address gaps in municipal programs, funding, services, and supports that may not be accessible or appropriate for ICGs;

Advocate to the provincial government of Newfoundland and Labrador for meaningful engagement, collaboration, and capacity-building to ensure Inuit Community Governments have meaningful input into policies and programs affecting their communities and appropriate access to information, resources, and supports.

Staff Comments: MNL is supportive of this resolution and views it as a meaningful step toward strengthening recognition, understanding, and collaboration with Inuit Community Governments and recognizing their unique role within municipal governance in Newfoundland and Labrador.

08-2026
Sustainable Municipal Administrative Capacity

Town of Witless Bay

WHEREAS municipalities are responsible for delivering essential public services while meeting an expanding range of legislative, regulatory, financial, procurement, planning, emergency management, human resources, records management, asset management and cybersecurity obligations;

AND WHEREAS the financial, staffing, and professional capacity available to municipalities varies significantly according to

population, geography and tax base, with many municipalities relying on a small number of employees to administer increasingly complex responsibilities;

AND WHEREAS project-based funding does not ordinarily provide municipalities with the ongoing administrative and professional capacity required to plan projects, prepare funding applications, conduct procurements, manage contracts, satisfy reporting requirements and maintain completed infrastructure;

AND WHEREAS insufficient municipal capacity can delay essential projects, prevent municipalities from accessing available funding, increase reliance on external consultants, create compliance and service-delivery risks, and contribute to unequal outcomes between communities;

THEREFORE BE IT RESOLVED that Municipalities Newfoundland and Labrador advocate that the Government of Newfoundland and Labrador, in consultation with MNL and Professional Municipal Administrators, establish a permanent, needs-based Municipal Administrative Capacity Fund that provides predictable, multi-year funding to support core municipal administration and access to voluntary regional or shared professional services, including planning, engineering, procurement, human resources, financial management, asset management, grant administration and cybersecurity;

AND BE IT FURTHER RESOLVED that Municipalities Newfoundland and Labrador advocate that the Government of Newfoundland and Labrador assess the financial, staffing and administrative impacts on municipalities before introducing new or expanded municipal legislative, regulatory or reporting requirements, and provide municipalities with the funding, training, implementation time and technical support necessary to meet those obligations.

Staff Comments: Multiple resolutions have sought to address capacity gaps within the sector. This is aligned with those resolutions.

09-2026
Municipal Clerk/Manager Succession Planning and Transition Funding

Town of Mary's Harbour

WHEREAS municipal clerks, managers, and clerk/managers play a critical role in the effective administration and operation of municipalities throughout Newfoundland and Labrador;

WHEREAS many municipalities, particularly small and rural municipalities, rely heavily on long-serving clerk/managers who possess extensive institutional knowledge regarding municipal operations, legislation, finances, infrastructure, programs, policies, and community history;

WHEREAS the retirement, resignation, or departure of a long-term clerk/manager can create significant operational challenges and result in the loss of valuable institutional knowledge if adequate succession and transition planning is not undertaken;

WHEREAS an effective transition is best achieved when an incoming clerk/manager has an opportunity to work alongside the outgoing employee for a sufficient period of time to receive practical training, transfer institutional knowledge, become familiar with municipal operations, and establish continuity in the administration of the municipality;

WHEREAS many small municipalities do not have the financial capacity to employ both an outgoing and incoming clerk/manager during a transition period, making proper succession planning difficult despite its importance to good municipal governance;

AND WHEREAS provincial financial assistance for succession planning and employee overlap would strengthen municipal administration, reduce disruption, preserve institutional knowledge, and better prepare the next generation of municipal administrators;

THEREFORE, BE IT RESOLVED that Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland and Labrador for the establishment of a dedicated Municipal Administrative Succession and Transition Funding Program to assist municipalities when a long-term clerk, manager, or clerk/manager retires, resigns, or otherwise leaves their position;

AND BE IT FURTHER RESOLVED that such funding provide financial assistance to allow an incoming clerk/manager to be hired and employed concurrently with the outgoing clerk/manager for an appropriate transition and training period, including support for wages and other eligible training and transition costs;

AND BE IT FURTHER RESOLVED that the program recognize the particular financial and staffing challenges faced by small and rural municipalities and provide sufficient assistance to ensure that limited municipal financial capacity does not prevent effective succession planning and knowledge transfer;
AND BE IT FURTHER RESOLVED that Municipalities Newfoundland and Labrador work with the Government of Newfoundland and Labrador and its member municipalities to develop appropriate eligibility criteria, transition periods, funding levels, and succession-planning resources to support the long-term stability and professional capacity of municipal administrations throughout the province.

Staff Comments: 10-2023 Resolution Requesting Increased Funding for Training Purposes addressed the importance of well-

trained municipal staff. We continue to hear about increasing staff turnover, workload difficulties, training gaps. The 10-2023 resolution on training funding is relevant background, but paying for staff overlap during a transition is a different request.

10.2026

Enabling us to be better informed. Eliminating barriers for Professional Development

Town of Cow Head

WHEREAS ongoing training and professional development are essential for municipal councils and staff to remain informed and effective;

WHEREAS the costs associated with registration, travel, accommodations, meals, and staff wages can create barriers to accessing conferences, workshops, and training opportunities;

WHEREAS these costs can be particularly challenging for municipalities required to travel significant distances, while recognizing that all municipalities face financial pressures;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador request that the Government of Newfoundland and Labrador increase funding for municipal council and staff training and professional development to better reflect the actual costs of participation;

BE IT FURTHER RESOLVED THAT the Province explore additional supports, including registration subsidies or fee waivers and enhanced travel and accommodation assistance based on distance travelled, to help ensure that financial constraints do not prevent municipalities from accessing valuable training opportunities.

Staff Comments: This has a strong connection to 10-2023 resolution requesting increased training funding. That resolution was marked complete in the 2024 update after funding increased. The current submission suggests the available support still doesn't cover the true cost of participating, especially when significant travel is involved.

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11. 2026

Increase the Municipal Operating Grant to offset the increased cost of living and its detrimental effect on taxpayers.

Town of Colinet

WHEREAS costs associated with towns providing services have increased excessively and the prospect of increasing taxes on an already overburdened public is not a viable option,

THEREFORE BE IT RESOLVED that Municipalities Newfoundland and Labrador lobby government for an increase in Municipal Operating Grants. Due to the high, and continually increasing, cost of services required by government, the current municipal operating grant isn't sufficient to assist towns with these high costs.

AND BE IT FURTHER RESOLVED that MNL will encourage the Government of Newfoundland and Labrador to recognize that towns with small populations have to offer the same services as those with large populations and that government take this into consideration when determining the allocated funding for municipal operating grants.

Staff Comments: 09- 2019 Resolution called for the streamlining municipal funding programs to provide long-term, predictable funding; underlined the need for additional resources for municipal operations. Core request from FCM. The 10-2019 resolution on predictable municipal funding provides useful background.

12.2026
Clear Improvements to Engineering Processes

Town of Carbonear

WHEREAS Municipalities Newfoundland and Labrador advocates on behalf of municipalities and communities throughout the Province; and

WHEREAS municipalities rely on qualified engineering and construction professionals to plan, design, manage, inspect, and deliver municipal infrastructure projects; and

WHEREAS municipalities have identified challenges related to capacity, quality assurance, project management, and the availability of qualified professionals within the municipal engineering and infrastructure sector; and

WHEREAS the quality, value, and long-term sustainability of municipal infrastructure can be strengthened through effective project planning, appropriate professional qualifications, quality management practices, and clearly defined accountability measures; and

WHEREAS the Provincial Government is a significant funder and partner in municipal infrastructure projects and, through its funding programs, procurement requirements, and project delivery processes, has an important role in supporting consistent standards and best practices across the sector;

BE IT RESOLVED THAT Municipalities Newfoundland and Labrador lobby the Provincial Government to work collaboratively with municipalities and industry stakeholders to review and strengthen processes related to the planning, procurement, design, management, and delivery of municipal infrastructure projects, including consideration of the following:

Quality Management: Encourage or require, where appropriate, consultants engaged in municipal infrastructure projects to have established quality management systems and processes

that demonstrate how the quality of professional services will be monitored, managed, and maintained throughout a project.

Professional Qualifications and Experience: Review Requests for Proposals (RFPs), limited-call processes, and other procurement mechanisms to ensure that appropriate consideration is given to the qualifications, experience, and demonstrated competency of project managers, engineers, inspectors, and other professionals involved in project delivery, including relevant professional designations and certifications.

Value-Based Procurement: Review procurement and evaluation practices to ensure that the selection of consultants considers overall value, including qualifications, experience, quality of service, project management capacity, risk, and long-term outcomes, rather than relying disproportionately on price alone.

Professional Accountability: Establish clear processes for addressing concerns regarding professional services provided on provincially funded municipal infrastructure projects, including appropriate mechanisms for documenting, reviewing, and, where warranted, referring concerns to the applicable professional regulatory body.

Project Risk and Unforeseen Costs: Review existing funding policies to determine whether mechanisms can be established to assist municipalities in addressing significant and demonstrable additional costs arising from unforeseen project circumstances, professional disputes, or other issues outside the municipality's reasonable control, including, where appropriate, eligible legal or professional costs.

Collaboration and Best Practices: Work with municipalities and relevant industry and professional organizations to identify and promote best practices in municipal infrastructure project delivery, quality assurance, procurement, and professional accountability.

BE IT FURTHER RESOLVED THAT Municipalities Newfoundland and Labrador engage with the Provincial Government and relevant industry and professional organizations to identify opportunities to improve the consistency, quality, value, and accountability of municipal infrastructure project delivery across Newfoundland and Labrador.

Staff comments: There are connections to resolution 04-2013 on the municipal capital works process and 04-2025 on funding for work which would help identify project risks early. Note that the resolution does veer towards prescribed advocacy outcomes.

13.2026
Municipal Access to Crown Lands for Community Development

Town of Gander

WHEREAS municipalities are responsible for planning for sustainable community growth and require access to developable land to address housing needs, provide municipal and community infrastructure, and support residential, commercial and industrial development;

AND WHEREAS Crown lands located within municipal planning boundaries can represent strategically important land required to achieve objective established through municipal plans and development strategies;

AND WHEREAS the current process for municipalities to acquire Crown lands can involve lengthy approvals, land acquisition costs and conditions that may affect the financial viability and timing of municipal, housing and economic development projects;

AND WHEREAS the Provincial Government has undertaken improvements to Crown Lands administration and has committed to addressing long-standing concerns respecting Crown Lands, providing an opportunity to establish a more effective framework specifically for municipal access to Crown lands;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland and Labrador to establish a streamlined municipal Crown Lands framework that:

- gives priority consideration to municipal applications for Crown lands located within municipal planning boundaries where the proposed use is consistent with an approved municipal plan;
- provides for Crown lands required for municipal infrastructure, community purposes, affordable or non-market housing, and other public-benefit development to be transferred to municipalities at no cost or nominal cost, where appropriate;
- establishes flexible and financially viable transfer arrangements for Crown lands required to facilitate residential, commercial and industrial development, so that the cost and terms of acquiring provincial land do not unnecessarily prevent otherwise viable development;
- establishes clear application requirements, decision-making criteria and reasonable service standards for the processing of municipal Crown Land applications; and
- provides for meaningful consultation with municipalities regarding the disposition or proposed use of strategically significant Crown lands located within their municipal planning boundaries.

Staff Comments: 04-2022 Crown lands resolution. There were earlier Crown lands resolutions in 2019 dealing with service and processing concerns. This submission continues that work with a more specific focus on municipal access, transfer costs and service standards.

Category B Resolutions

14-2026
Provincial Action on Brush-Cutting and Moose-Vehicle Collision Mitigation

Town of Aquaforte

WHEREAS Moose-vehicle collisions continue to pose a significant and growing threat to public safety across Newfoundland and Labrador, resulting in fatalities, serious injuries, emotional trauma, and substantial economic costs to residents, visitors, and emergency services; and

WHEREAS The Southern Shore region, including the Aquaforte–Ferryland–Cape Broyle corridor, has experienced repeated moose-vehicle collisions, including multiple fatalities and daily near-miss incidents, creating an urgent and unacceptable level of risk for motorists; and

WHEREAS Brush cutting is a proven and essential mitigation measure that increases driver visibility, reduces moose concealment near roadways, and lowers collision risk when performed consistently and comprehensively; and

WHEREAS Current brush-cutting schedules and tendered work have not adequately addressed high-risk sections of Route 10 and other rural corridors where collisions are most frequent, leaving significant gaps in safety coverage; and

WHEREAS Moose populations in several regions of the province have increased in recent years, further elevating collision risk and necessitating a multi-layered mitigation strategy beyond vegetation management alone; and

WHEREAS Municipalities across Newfoundland and Labrador share responsibility for advocating for resident safety and for urging the Provincial Government to implement evidence-based, regionally responsive wildlife-vehicle collision mitigation measures;

THEREFORE, BE IT RESOLVED THAT Municipalities Newfoundland and Labrador (MNL) urge the Government of Newfoundland and Labrador to implement enhanced, region-specific brush-cutting programs, prioritizing high-risk corridors where moose-vehicle collisions are most prevalent, including but not limited to Route 10 on the Southern Shore; and

BE IT FURTHER RESOLVED THAT MNL advocate for the Provincial Government to adopt comprehensive moose-vehicle collision mitigation strategy, including increased brush-cutting frequency, expanded wildlife fencing where feasible, improved signage

and lighting in high-risk zones, and targeted increases in moose licences to help manage population density; and

BE IT FURTHER RESOLVED THAT MNL request that the Provincial Government establish transparent reporting mechanisms for brush-cutting schedules, wildlife-vehicle collision data, and regional risk assessments, ensuring municipalities have access to timely information needed to protect residents; and

BE IT FURTHER RESOLVED THAT MNL encourage the Provincial Government to engage directly with affected municipalities, regional emergency services, and wildlife experts to develop collaborative, evidence-based mitigation plans tailored to the needs of rural and high-risk communities.

Staff Comments: 18-2013 Moose Management Plan for Highway Safety. This resolution specifically calls for municipalities and local emergency services to help identify risks and develop responses. That gives municipalities a clearer role than simply expressing support. There's substantial overlap with 18-2013 on moose management. Brush-cutting along provincial highways can refer to areas within municipal boundaries, the Southern Shore being a case in point.

15-2026
Emergency Communications Coverage for Highway and Remote Areas

Town of Gander

WHEREAS reliable access to emergency communications is essential to public safety for residents, travellers, first responders and municipal emergency-management organizations throughout Newfoundland and Labrador; and

WHEREAS significant gaps in conventional cellular coverage remain along highways, rural transportation corridors and remote areas of the province, limiting the ability of individuals to communicate with emergency services when assistance is required; and

WHEREAS the Government of Newfoundland and Labrador has committed to closing critical cellular coverage gaps, with a particular focus on rural communities and major highway corridors where public-safety risks are greatest; and

WHEREAS emerging satellite-to-mobile technologies can provide an additional means of communication in areas without conventional cellular coverage, including access to text-based 911 services, emergency location information and public emergency alerts on compatible devices; and

WHEREAS satellite-to-mobile technology presently has limitations, including reliance on compatible devices and clear satellite connectivity, potential delays in message transmission and location determination, and limited availability of voice-based emergency calling; and

WHEREAS an effective provincial emergency-communications strategy should incorporate emerging satellite technology as a supplementary public-safety tool while continuing to expand reliable terrestrial cellular coverage;

THEREFORE BE IT RESOLVED THAT Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland and Labrador, in partnership with the Government of Canada, telecommunications providers and emergency-service organizations, to develop a coordinated strategy for emergency communications in highway, rural and remote areas that integrates terrestrial cellular expansion with emerging satellite-to-mobile technology;

AND BE IT FURTHER RESOLVED THAT the strategy include:

- identification and prioritization of highway and rural areas where lack of reliable communications presents the greatest public-safety risk;
- continued investment in conventional cellular infrastructure along major transportation corridors and in underserved communities;
- assessment of satellite-to-mobile technology as a supplementary means of accessing 911 services, emergency alerts and essential communications where conventional cellular service is unavailable;
- protocols to ensure that satellite-originated emergency communications can be efficiently received, located and transferred to the appropriate provincial and local emergency-response agencies;
-
- public education respecting the availability, capabilities and limitations of satellite emergency communications; and
- ongoing consultation with municipalities, first responders and emergency-management organizations as cellular and satellite technologies evolve.

Staff Comments: This submission adds something specific through its consideration of satellite communications and how emergency messages reach the appropriate responders. The 06-2024 cell coverage resolution is an important earlier reference. This submission builds on the general coverage issue by looking more closely at emergency communications and additional technology. Two other submissions on cell phone coverage by Colinet and Marystown but were superseded by this resolution.

16-2026
Equitable Access to the Provincial Electrical Grid and Affordable Electricity Rates

Town of Mary's Harbour

WHEREAS access to reliable and affordable electricity is essential to the social, economic, and environmental well-being of communities throughout Newfoundland and Labrador;

WHEREAS many rural and remote communities, particularly in Labrador, continue to rely on isolated electrical systems and diesel generation despite being located in areas where connection to the provincial electrical grid may be technically and economically feasible;

WHEREAS communities that are not connected to the provincial electrical grid may face higher electricity costs, limitations on economic development, and barriers to transitioning away from fossil-fuel-based generation;

WHEREAS equitable access to reliable and affordable electricity is important to attracting and retaining residents, supporting local businesses, encouraging economic development, and ensuring the long-term sustainability of rural and remote communities;

WHEREAS Newfoundland and Labrador possesses significant hydroelectric and renewable energy resources, and residents of communities capable of being connected to the provincial electrical grid should have the opportunity to benefit from those resources;

AND WHEREAS electricity is an essential service and residents should have access to affordable electricity regardless of where they reside within the province;

THEREFORE, BE IT RESOLVED that Municipalities Newfoundland and Labrador advocate to the Government of Newfoundland and Labrador, Newfoundland and Labrador Hydro, Newfoundland Power, and other relevant authorities for the development and implementation of a plan to connect all communities in Newfoundland and Labrador that can reasonably and feasibly be connected to the provincial electrical grid;

AND BE IT FURTHER RESOLVED that the Government of Newfoundland and Labrador work with affected municipalities, Indigenous governments and organizations, utilities, and the federal government to identify the infrastructure, funding, and implementation mechanisms necessary to achieve these objectives.

Staff Comments: There's a broad connection to other resolutions referencing cost of living and rural infrastructure

Category C Resolutions

17-2026
Impact of High Fuel Prices on Small Businesses

Town of Roddickton-Bide Arm

WHEREAS small businesses are vital to the economic sustainability of communities throughout Newfoundland and Labrador, particularly in rural and remote regions where they provide essential goods, services and employment;

AND WHEREAS high and volatile gasoline and diesel prices significantly increase the cost of transportation, freight, deliveries, service calls and day-to-day business operations, with these impacts being greater in rural and remote communities due to longer travel distances and limited transportation alternatives;

AND WHEREAS increased fuel costs are ultimately absorbed by businesses through reduced operating margins or passed on to consumers through higher prices, placing additional pressure on both small businesses and residents and affecting the competitiveness and long-term viability of rural communities;

BE IT RESOLVED that Municipalities Newfoundland and Labrador urge the Government of Newfoundland and Labrador, in consultation with the small business and municipal sectors, to examine the disproportionate impact of high and volatile gasoline and diesel prices on small businesses, particularly those operating in rural and remote communities, and develop additional measures to reduce or offset fuel-related operating and transportation costs;

BE IT FURTHER RESOLVED that Municipalities Newfoundland and Labrador advocate to both the Provincial and Federal Governments for policies and programs that recognize the unique transportation and fuel-cost challenges faced by small businesses in rural and remote Newfoundland and Labrador.

Staff Comments: We were unable to identify a close earlier match in the resolutions we reviewed. Broader transportation and affordability resolutions provide some context, but they don't necessarily address this specific request.
Purpose: To call for a complete, coordinated provincial recovery pathway from assessment and detox through treatment, sober housing, aftercare and long-term recovery.

18-2026
Provincial Continuum of Addiction Treatment and Recovery Services

Town of Humber Arm South

WHEREAS addiction and illicit drug activity continue to have serious impacts on individuals, families and communities throughout Newfoundland and Labrador;

AND WHEREAS people seeking recovery may require a combination of assessment, detoxification, mental-health care, treatment, sober accommodation, rehabilitation, recovery housing and long-term supports;

AND WHEREAS gaps between these services can leave individuals without a safe or appropriate next step at critical stages of recovery, particularly in rural and remote communities;

THEREFORE, BE IT RESOLVED THAT Municipalities Newfoundland and Labrador call upon the Government of Newfoundland and Labrador to establish and adequately fund a coordinated, province-wide continuum of addiction treatment and recovery services that includes:

- comprehensive assessment and diagnosis;
- medically supported detoxification;
- safe, substance-free accommodation where needed;
- timely access to treatment and rehabilitation;
- integrated mental-health and addictions care;
- long-term sober and supportive recovery housing; and
- counselling, aftercare, life-skills, employment and community supports.

AND BE IT FURTHER RESOLVED THAT the Province ensure clear transition pathways between each stage of care so individuals are not discharged without an appropriate next step, and that rural residents have equitable access to services, including transportation and accommodation supports where required;

AND BE IT FURTHER RESOLVED THAT MNL call upon the provincial and federal governments to strengthen drug detection and prevention and screening at Newfoundland and Labrador's major points of entry, including the use of canine detection teams and other appropriate enforcement resources where warranted.

Staff Comments: The 09-2018 resolution on mental health supports is relevant background. This submission requests appropriate next steps are available throughout the recovery process.

WHEREAS emerging satellite-to-mobile technologies can provide an additional means of communication in areas without conventional cellular coverage, including access to text-based 911 services, emergency location information and public emergency alerts on compatible devices; and

Board of Directors Candidates

Avalon Director
Hilda Whalen, Mayor, Whitbourne
Lisa Snook, Councillor, Victoria

Eastern Director
Keith Keating, Councillor, Marystown (acclaimed)

Central Director
Myra Budgell, Mayor, Botwoood
Tara Pollett, Deputy Mayor, Gander
Tracy Penney, Councillor, Gambo

Western Director
Cynthia Downing, Deputy Mayor, Stephenville Crossing (acclaimed)

Northern Director
Dale Colbourne, Mayor, St. Lunaire-Griquet
Deanna Hutchings, Mayor, Cow Head
Sherman Elliott, Mayor, Raleigh

Labrador Director
Debbie Hawes, Councillor, Wabush
Denise Rumbolt, Councillor, Happy Valley-Goose Bay

Municipalities Newfoundland and Labrador 1951 - 2026 75TH ANNIVERSARY

Election Information

Online Voting

Municipalities Newfoundland and Labrador (MNL) has engaged the company Intelivote to support our upcoming election of officers at the 2026 MNL Annual General Meeting. Voting will be done online using any web-enabled device (PC, Laptop, Smartphone, tablet, etc.) to vote over the internet or you can vote using a phone, by calling the voting 800 number using either a land line or mobile phone.

How to Vote

To vote using the Internet, type the address provided by Intelivote in the address bar of your Internet browser (such as Internet Explorer, Chrome or Safari). The link to the MNL voting page will appear; click the 'Continue' button. Next, you must correctly enter the characters as presented in a picture to ensure secure access to the voting system. After successfully entering the characters, you will be asked to enter your voting PIN (which will be emailed to you a day in advance of the election starting).

Once authenticated, you will be presented with the list of candidates running for the various director positions for which you are eligible to vote.

Make your selection by clicking the box to the right of your preferred candidate, an "X" will appear in the box.

Confirm Your Online Vote

When you have completed making your selection, click the 'Submit' button at the bottom of the screen; you will then be presented with a screen which lists your candidate choice. If you choose to make a change you can click the "Return to Ballot" button to go back and change your selections. If you are satisfied with your selection, click the "Vote Now" button and your selection will be displayed on the next page with a confirmation message indicating your ballot has been successfully deposited in the ballot box.

Your ballot is now securely recorded by the voting system. This process will be repeated for each of the races that you are eligible to vote in. This process is 100% secure and private.

Vote by Phone

To vote by phone, you will be provided a toll-free number in the email sent with your PIN and you can call from any touchtone telephone or cell phone. When you connect to the voting system you will hear a welcome message, then a request to enter your voting PIN followed by the number sign key (#).

Once your PIN has been accepted, you will be presented with the list of candidates running for the various director positions for which you are eligible to vote. To make your selection listen to the list of candidates and their assigned number and press the number associated with your preferred candidate.

Confirm Your Phone Vote

You will hear the message "Recording selection" followed by "You have selected (Candidate name), to confirm your selection press the number sign key (#) now".

Press the # key and the system will then confirm that your vote has been recorded for your selected candidate.

This process will be repeated for each of the races that you are eligible to vote in. Once completed, the system will thank you, and then disconnect the call.

In the very unlikely event that the evoting system becomes unavailable, and an election could not take place, MNL will immediately revert to a paper ballot process.

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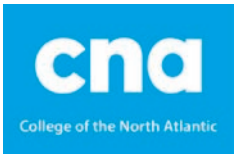
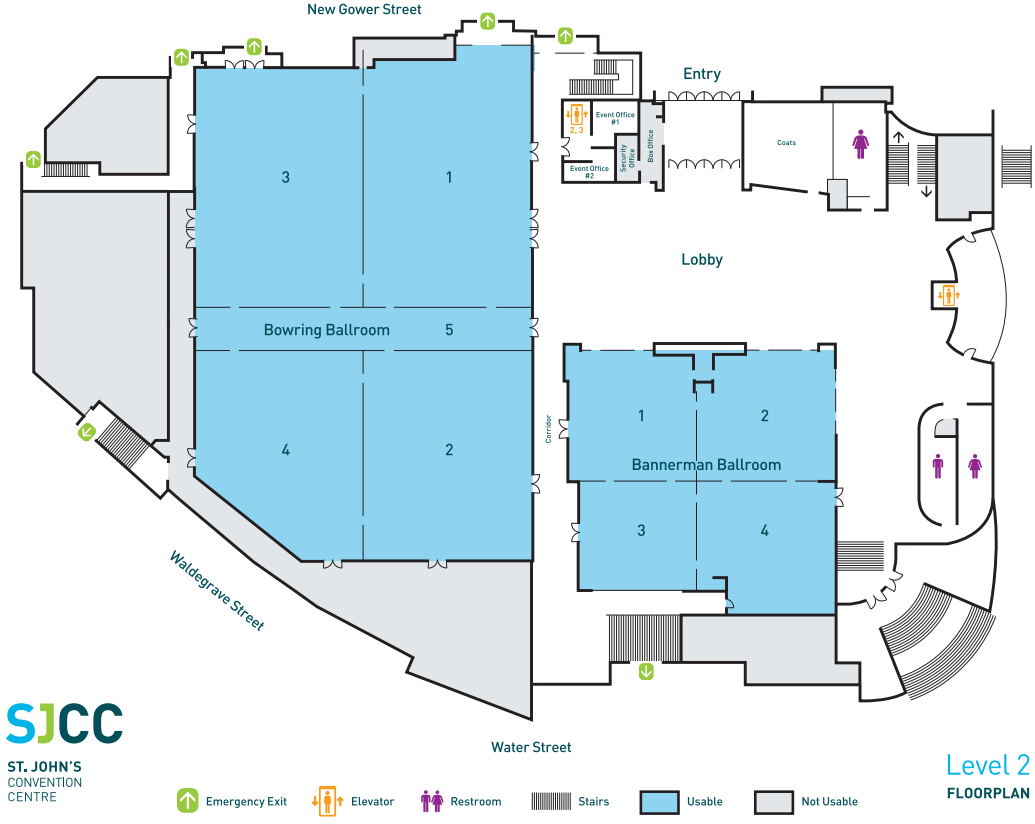


New Gower Street
Green Room
Pedway to Delta St. John's Hotel
Corridor
Wheelchair Lift
Churchill 1
Churchill 2
Pippy 1
Pippy 2
Pedway to Mile One
Corridor
Harbourside
Battery
Wishingwell
Lobby
Victoria 1
Victoria 2
Victoria 3
First Aid
Business Centre
Open to Below
Waldegrave Street
Water Street
SJCC
ST. JOHN'S CONVENTION CENTRE
Emergency Exit
Elevator
Restroom
Stairs
Usable
Not Usable
Level 3
FLOORPLAN


New Gower Street
Entry
Event Office #1
Event Office #2
Security Office
Box Office
Coats
Lobby
3
1
Bowring Ballroom
5
4
2
Corridor
1
2
Bannerman Ballroom
3
4
Waldegrave Street
Water Street
SJCC
ST. JOHN'S CONVENTION CENTRE
Emergency Exit
Elevator
Restroom
Stairs
Usable
Not Usable
Level 2
FLOORPLAN

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